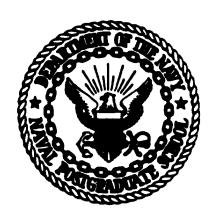


NAVAL POSTGRADUATE SCHOOL Monterey, California





THESIS

Programmable Hand-Held Calculators in the Operating Forces of the Marine Corps

by

James LeBaron Reeve

March 1981

Thesis Advisor: W. H. Skierkowski

Approved for public release; distribution unlimited

SECURITY CLASSIFICATION OF THIS PAGE (Then Date Entered)

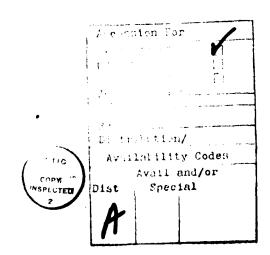
REPORT DOCUMENTATION PAGE	READ INSTRUCTIONS BEFORE COMPLETING FORM
1. REPORT HUMBER 2. GOVT ACCESSION NO. A 1-A 110	3. RECIPIENT'S CATALOG NUMBER
Programmable Hand-Held Calculators in the Operating Forces of	S. TYPE OF REPORT & PERIOD COVERED Master's Thesis March 1981 6. PERFORMING ORG. REPORT NUMBER
the Marine Corps	
James LeBaron Reeve	8: CONTRACT ON GRANT NUMBER(e)
5. PERFORMING ORGANIZATION NAME AND ADDRESS	10. PROGRAM ELEMENT PROJECT TASK
Naval Postgraduate School Monterey, California 93940	10. PROGRAM ELEMENT, PROJECT, TASK AREA & WORK UNIT HUMBERS
11. CONTROLLING OFFICE NAME AND ADDRESS	12. REPORT DATE March 1981
Naval Postgraduate School Monterey, California 93940	13. NUMBER OF PAGES 103
TA MONITORING AGENCY HAME & AGGRESS(II different from Controlling Office)	18. SECURITY CLASS. (of this report)
	unclassified
	ISA DECLASSIFICATION/DOWNGRADING
17. DISTRIBUTION STATEMENT (of the abovest entered in Black 20, If different fre	uo Report)
IE. SUPPLEMENTARY NOTES	•
programmable aircraft mortar hand-held NATOPS FDC calculator artillery compute	
This thesis provides usage and cos hand-held calculators (PHHC's) in the the U. S. Marine Corps (USMC). In 193 erized aircraft performance charts we AV-8A pilots. During 1979 the U. tested and began procuring a PHHC for	t data on programmable operating forces of 78 PHHC's that computere procured for USMC S. Army successfully

DD . JAN 72 1473 EDITION OF 1 NOV 05 IS DESCLETE S/N 0102-014-6601 |

DEUMTY CLASSIFICATION OF THIS PAGGIFTON Rose Butered

(20. ABSTRACT - Concluded)

direction centers (FDC's). USMC artillery batteries will receive this PHHC in 1981. In 1980 the Army tested and approved procurement of PHHC's for mortar FDC's. In September 1980 Beech Aircraft Corporation started selling a PHHC module which enabled Super King Air pilots to enjoy 10% fuel savings. In February 1981 Naval Air Systems Command began reviewing a proposal to provide a PHHC for the CH-53E. Each of these systems is described, and available cost information is analyzed. In order to do their jobs faster and more accurately, several individuals have written or purchased software for their personal PHHC's. Four examples which have application in the USMC are presented and explained.



HOLEATION OF THIS PAGE!

Approved for public release; distribution unlimited

Programmable Hand-Held Calculators in the Operating Forces of the Marine Corps

bу

James LeBaron Reeve Major, United States Marine Corps B.S., Iowa State University, 1969

Submitted in partial fulfillment of the requirements for the degree of

MASTER OF SCIENCE IN MANAGEMENT

from the

NAVAL POSTGRADUATE SCHOOL March 1981

Author:	Cames LeBaron Reeve
A	Land Holy and Production
Approved by:	Walter & Skeen forske Exlaction Thesis Advisor
	Second Reader
	Chairman Department of Administrative Sciences
	W m woods
	Dean of Information and Policy Sciences

ABSTRACT

This thesis provides usage and cost data on programmable hand-held calculators (PHHC's) in the operating forces of the U. S. Marine Corps (USMC). In 1978 PHHC's that computerized aircraft performance charts were procured for USMC During 1979 the U. S. Army successfully AV-8A pilots. tested and began procuring a PHHC for use by artillery fire direction centers (FDC's). USMC artillery batteries will receive this PHHC in 1981. In 1980 the Army tested and approved procurement of PHHC's for mortar FDC's. In September 1980 Beech Aircraft Corporation started selling a PHHC module which enabled Super King Air pilots to enjoy 10% fuel savings. In February 1981 Naval Air Systems Command began reviewing a proposal to provide a PHHC for the CH-53E. Each of these systems is described, and available cost information is analyzed. In order to do their jobs faster and more accurately, several individuals have written or purchased software for their personal PHHC's. Four examples which have application in the USMC are presented and explained.

TABLE OF CONTENTS

I.	INTRO	DUCTION	7
	Α.	GENERAL INFORMATION	7
	В.	SCOPE	10
	c.	DEFINITIONS	10
	D.	PURPOSE OF THE THESIS	11
	E.	RESEARCH METHODOLOGY	12
II.	EXI	STING FORMAL PROGRAMS	14
	Α.	AVIATION APPLICATION	14
		1. Background Information	14
		2. The Current Decision Support System	15
		3. Problems With the Current System	15
		4. An Improved Decision Support System	21
	В.	ARTILLERY APPLICATION	24
		1. History of PHHC Adoption and Implementation	24
		a. Card Programmed Phase	24
		b. Module Programmed Phase	25
	•	2. Comments From a Marine Artillery Officer -	27
III.	FOR	MAL PROGRAMS UNDER DEVELOPMENT	29
	A.	AVIATION APPLICATION	29
		1. The Marine Corps/Navy CH-53E Heavy Lift Helicopter	29
		2. The Beechcraft Flight Planning Computer -	30
	В.	MORTAR APPLICATION	36

IV.	THE	FU	TURE OF	THE	РННС	IN '	гне м	ILI	CARY				39
	A.	CO	ST										39
		1.	Outsid	e Co	ntra	ctor							40
			a. Th	e AV	-8A	Calc	ılato	r ·					40
			b. Th	e AV	-8C	Calc	ılato	r ·					40
				e Be			g Com	put	er ·				42
			d. Th	e Fl	eet	Miss	ion P	rog	cam 1	Libr	ary		42
		2.	In-hou	se,	Gove	rnme	nt Pr	ogra	amme	cs			43
	B.	US	ER RESIS	TANC	E -								49
V.	INF	'ORM	AL PROGR	AMS									51
	A.	NA	VAL GUNE	IRE	PLAN	FOR	AMPH	IBI	ous 1	LAND	INGS		52
	В.	AV	IATION F	LIGH	T PL	ANN I	1G -						53
	C.	CA	LCULATIO	N OF	PRO	MOTIC	ON CO	MPOS	SITE	sco	RES		55
	D.	CA	CULATIO	N OF	PHY	SICA	FIT	NES	S TES	ST S	CORE	s -	56
VI.	CON	CLU	SIONS AN	D RE	COMM	ENDA:	CIONS						58
APPENI	XIC	•	A CALCUL TIME NEE FOR AN A	DED '	ro D	O TH	NAV.	AL (GUNF	IRE	PLAN		61
APPENI	XIC	_	FLIGHT P TEXAS IN										70
APPENI	XIC	-	A CALCUL COMPOSIT SERGEANT	E SC	ORE	USED	IN T	HE (CORP	DRAL	S'A		76
APPENI	XIC	D .	A CALCUL PHYSICAL	ATOR FIT	Pro Ness	GRAM TES	WHIC SCO	H CO RE	MPU1	res	THE		90
LIST ()FR	EFE	RENCES										98
BIBLIC	GRA	PHY											100
INITIA	AT. D	TST	TRUTTON	T.TS	r _								101

I. INTRODUCTION

A. GENERAL INFORMATION

The evolution of the computer, and in particular the recent developments in programmable hand-held calculators, has not gone unnoticed by the military services. Many base facilities are taking advantage of the new minicomputers, microcomputers, and word processing equipment on the market today. The operating forces can foresee a need for rapid information processing and electronic decision support systems; however, it must be portable, light weight, low cost, and not easily affected by the elements.

In 1974 Hewlett-Packard (HP) introduced their HP-65, which was the first card programmable hand-held calculator. Until Texas Instruments (TI) began marketing their SR-52 in January of 1976, the HP-65 was without competition. The HP-67 introduced by Hewlett-Packard in June of 1976 had twice the capability of the HP-65. Texas Instruments replaced their SR-52 with a much improved TI-59 in June of 1977. [Ref. 1: pp. 9-10]

The TI-59 was a state-of-the-art improvement in that it was not only card programmable but also "chip programmable". The terms "chip programmable" and "module programmable" are sometimes used interchangeably. In reality, a chip is a tiny piece of silicon, and a module is the molded plastic

housing containing the chip and the copper connectors through which the chip "communicates" with the calculator's operating system. A Texas Instruments module measures 11/16 by 7/8 by 5/16 inch. It is inserted in a special opening in the back of a TI-59. Program instructions can be recorded on, or deleted from, magnetic cards by using the card reader/card writer. Chips can only be encoded by a complex industrial process. One advantage of chip programming is that more information can be stored on one Texas Instruments chip than on ten of their magnetic cards. Since the TI-59's random access memory can only store, at any one time, the information on two magnetic cards, TI's chip programming increased by five fold the amount of information immediately available for automated processing by the calculator. feature was not answered competitively until May of 1980 with the advent of the HP-41C. As might be expected, the HP-41C is another step forward. It has more storage, constant memory, and improved alphanumeric capability.

The TI-58 was introduced by Texas Instruments at the same time as the TI-59. The TI-58 is chip programmable by the same module as is the TI-59; however, the TI-58 does not have a card reader and has only about half the storage of the TI-59. Both have the same face plate and are identical in size. A constant memory version of the TI-58 is now offered and is called the TI-58C. Texas Instruments has not, as yet, marketed a constant memory TI-59.

During January of 1981 the TI-58C could be purchased for \$89.95, the TI-59 for \$199.95, the HP-67 for \$299.95, and the HP-41C for \$189.95. To be card programmable the HP-41C requires an attachable card reader which costs \$169.95. In addition, the HP-41C can be programmed with an optical wand which reads bar code from standard paper. The optical wand is available for \$109.95. Hewlett-Packard also markets the HP-41CV which is an HP-41C with additional built-in memory modules. The HP-41CV costs \$239.95. For a package price of \$394.95 you can purchase an HP-41CV and the plug-in card reader. [Ref. 2]

Thermal printers are available for the TI-58/TI-59 series programmable hand-held calculators (PHHC's). Like-wise, Hewlett-Packard has a thermal printer for its HP-41C/HP-41CV PHHC. The Texas Instruments printer costs \$159.95, while \$289.95 will buy Hewlett-Packard's printer. The prices for these printers and the prices for the PHHC's in the preceding paragraph were advertised nationally by a discount firm selling manufacturer-warranted equipment. [Ref. 2]

During the period 15 August to 30 September of 1977 the U. S. Army Field Artillery School (USAFAS) conducted an evaluation of the feasibility of using card programmable hand-held calculators to derive aiming solutions for artillery cannons. This concept evaluation test was the forerunner of what is now formal usage of PHHC's by U. S. Army and

U. S. Marine Corps artillery units. This is discussed in more detail in Chapter II.

The card programmable calculator was not considered to be acceptable for formal usage as an aircraft flight planning aid; however, the U. S. Marines were the first to identify and incorporate the chip programmable TI-58 as a means of computerizing aircraft performance data and mission planning tasks. Chapter II provides an in-depth analysis of this concept.

B. SCOPE

This thesis will consolidate the body of information pertaining to PHHC usage in the operating forces of the U. S. Marine Corps (USMC). Accordingly, the scope of this study does not include PHHC usage at Headquarters Marine Corps (HQMC) or in the Marine Corps Districts. Usage in the Marine Corps Reserve is applicable.

The thesis will analyze the programs currently being used and will report on the programs currently being considered or under development.

C. DEFINITIONS

The term "formal program" is defined by this thesis to be usage which is developed and funded by the government.

An "informal program" is defined to be usage which is conceived, implemented, and funded by an individual serving with the operating forces.

D. PURPOSE OF THE THESIS

In addition to consolidating the body of information pertaining to PHHC's in the USMC, this thesis will investigate the way in which the software for the formal programs was produced. The information consolidation is contained in Chapters II and III.

The U. S. Army used in-house programmers, both civilians and military, to write the software for the artillery applications. After the software was written, verified, and emulated, the Army dealt directly with Texas Instruments for production and purchase of the customized modules, or the read only memories (ROM's) as the modules are sometimes called.

By contrast, the PHHC's now used in Marine Corps AV-8A squadrons were procured via a firm fixed price contract between Naval Air Systems Command and McDonald Douglas Aircraft Corporation.

In Chapter IV the cost of obtaining software by the in-house method is compared to the cost of obtaining it via an outside contractor.

The diversity and extent of informal program usage are limited only by the ingenuity of the individuals owning or having access to PHHC's. Four different examples of informal programs are cited in Chapter V. A program listing and instructions for running each program are included in the appendixes.

E. RESEARCH METHODOLOGY

Assisted by computer-generated searches, a review of the pertinent literature was conducted. Since this is a highly contemporary subject, much of the information has not yet been published. Accordingly, the research for this thesis included numerous telephone interviews.

Telephone calls were made to the Naval Air Training and Operating Procedures Standardization (NATOPS) Officer at HQMC, the NATOPS Officer in each of the four Marine Aircraft Wings, the Naval Air Systems Command Class Desk Office for each type aircraft in the Marine Corps inventory, a McDonald Douglas engineer, a McDonald Douglas technical publications supervisor, a Beech Aircraft customer service official, a new business representative at Texas Instruments, a Hewlett-Packard customer service official, a Hewlett-Packard custom ROM (read only memory) district manager, a Warrant Officer in the firepower branch at the Marine Corps Development Center at Quantico, Virginia, a Marine First Lieutenant instructing at the U. S. Army Field Artillery School at Fort Sill, Oklahoma, several artillery officers at Camp Lejeune, North Carolina, the test officer for the Army's PHHC Mortar Data Module Firing Program Evalution, several programmers who worked on the artillery PHHC modules, three former thesis authors whose subject pertained to PHHC's, and numerous other individuals known by this author to have special interest in programmable hand-held calculators.

Personal interviews were conducted with two officers at the Naval Aviation Safety School at the Naval Postgraduate School in Monterey, California and with an officer in the 7th Division Artillery Headquarters at Fort Ord, California.

Each of the contacts mentioned in the above two paragraphs provided information, generally in the form of letters or publications, but sometimes just verbally. In addition, the four Marine Aircraft Wing NATOPS Officers each completed and returned a questionaire soliciting their opinions on PHHC usage by aircrews.

II. EXISTING FORMAL PROGRAMS

A. AVIATION APPLICATION

1. Background Information

In order to fly an aircraft near the edge of its safe operating envelope it is necessary to know the performance limits for the configuration and situation in which the aircraft is going to be flown. Those limitations can change drastically with temperature, altitude, wind, aircraft weight, and aircraft drag index. For example, an A-6 aircraft may require as little as 800 or as much as 8500 feet of runway to become airborne. On a day at 60 degrees Fahrenheit temperature at sea level an A-6 aircraft in a certain configuration will use 4500 feet of runway before it will fly. The same aircraft on a 90-degree day at 4000 feet above sea level will never become airborne regardless of the length of the runway. Another example involves the differing amounts of fuel required to fly a certain distance as the mission changes. The A-6 may require as little as one gallon per nautical mile, or as much as five, depending on the number of bombs carried, the speed, and the altitude at which the mission is flown.

Making the right decision regarding whether it is safe to fly in a certain configuration in a specific situation necessitates a decision support system (DSS). The

following sections will describe the current DSS, its problems, and how programmable hand-held calculators (PHHC's) can create a new DSS. The obstacles to incorporating PHHC's as flight planning DSS's for additional aircraft will be discussed in Chapter IV. Recommendations on how the obstacles might be overcome will be offered in Chapter VI.

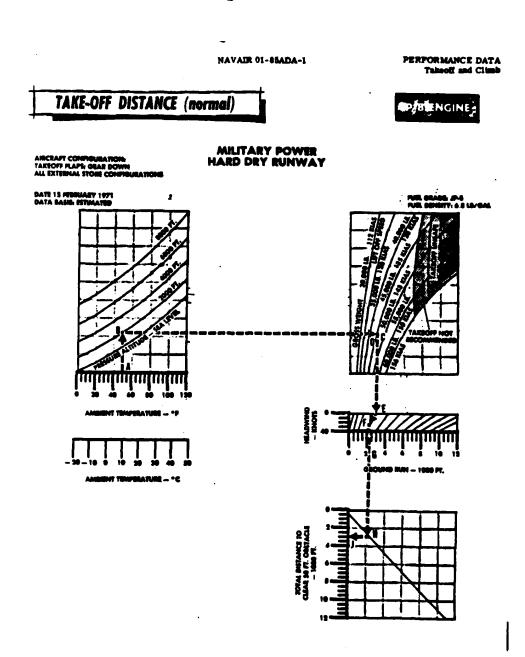
2. The Current Decision Support System

Each aircraft type has a different Naval Air Training and Operating Procedures Standardization (NATOPS) flight Section XI of this manual contains a performance manual. data section. In the A-6 aircraft NATOPS manual, Section XI's 182 pages include 150 different figures and the instructions for using them. Figure II-1, Figure II-2, Figure II-3, and Figure II-4 are reduced-in-size copies of four of those 150 figures. Figure II-1 is used to determine the takeoff distance under all possible circumstances. Figures II-2, II-3, and II-4 are used to determine the time required, fuel required, and distance required to descend to sea level from a specific altitude. These are only four of many types of computations which must be considered in rendering effective and efficient decisions regarding flight missions.

3. Problems With the Current System

Using NATOPS flight performance charts and graphs is so time consuming and tedious that many Naval Aviators and Naval Flight Officers avoid using the NATOPS manual when

Figure II-1



Source: A-6 NATOPS Flight Manual, page 11-19

Figure II-2

FERFORMANCE DATA Brog Count

NAVAIR 01-85ADA-1

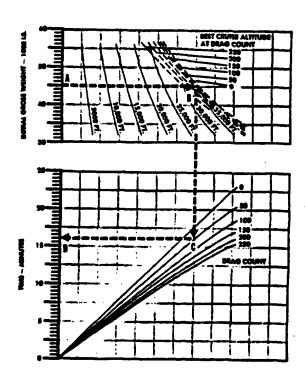




TIME REQUIRED TO DESCEND FROM SELECTED ALTITUDE TO SEA LEVEL IDLE POWER

BATE IS MARCH 1977

REMARKS ICAO STANDARO DAY FUEL GRADE, JA-5 FUEL DEMOSTRY: 6.5 LB./GAL.



Source: A-6 NATOPS Flight Manual, page 11-162

Figure II-3

NAVAIR 01-85ADA-1

PERFORMANCE DATA Drag Count



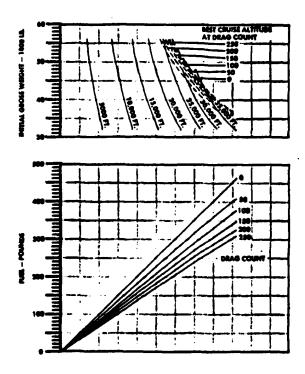


FUEL REQUIRED TO DESCEND FROM SELECTED ALTITUDE TO SEA LEVEL IDLE POWER

DATE 15 MARCH 1971 DATA BASIS, ESTIMATED

MMARKS

rus orads ja-6 rus density: 6.8 lb./gal.



Source: A-6 NATOPS Flight Manual, page 11-163

Figure II-4

PERFORMANCE DATA Drag Count

NAVAIR 01-85ADA-1

MAXIMUM RANGE DESCENT

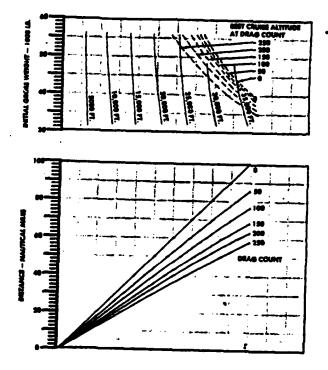
P-8 ENGINES

DISTANCE REQUIRED TO DESCEND FROM SELECTED ALTITUDE TO SEA LEVEL IDLE POWER

DATE 15 MARCH 1971 DATA BASIS, ESTIMATED

REMARKS ICAO STANDARD DAY

FUEL GRADE, JAS FUEL BENGSTY: 6.8 LE/GAL



Source: A-6 NATOPS Flight Manual, page 11-164

doing their flight planning. Instead they substitute figures learned from experience or obtained from "rough gouge" cards they or someone else prepared for a stereotyped situation. This is not a problem if the flight mission does not involve operation at or near the edge of the envelope. It can become a problem, with disastrous consequences, if any one of several parameters is violated.

inadequate airsrew planning occurs Ιf in following examples, loss of lives and equipment will most increased elevaprobably result. tion, and decreased has wind component all cause a greater takeof? distance in order for an aircraft at a specified weight to become airborne. Attempting to takeoff with insufficient runway length for the specific aircraft weight, or runway temperature, or runway elevation, or headwind component will result in a crash every time. It is also true that altitude, temperature, wind speed, wind direction, aircraft speed, aircraft weight, and ordnance drag index have known effects upon the fuel required per mile flown. The result of running out of fuel while airborne can be predicted without reference to any NATOPS chart.

Lieutenant Commander W. M. Siegel, an aeronautics student at the Naval Postgraduate School in Monterey, California, quoted an interview with the former Director of the Naval Aviation Safety School in regard to a one-hour test which was administered to sixteen officers attending

the Command Safety Course. This course is for commanding officers and executive officers. The test required that these pilots and naval flight officers compute the maximum range at which a specified mission could be flown. The director stated:

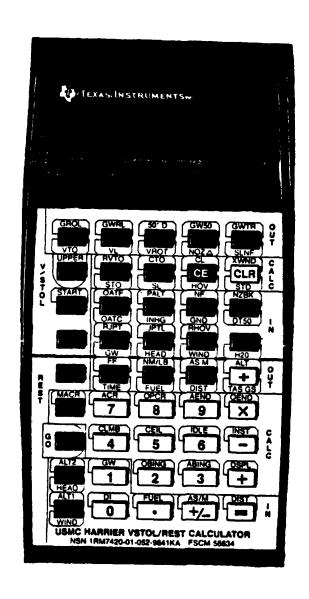
"It is a startling, but typical, fact that the correct answer of 538 nautical miles was not achieved by any member of the class. The closest answer was in error by 126 miles, and the spread of answers ranged from 336 to 868 nautical miles. Additionally, the correct answer was attained by the class instructor only after a measured sixteen hours of effort with the NATOPS manual." [Ref. 3: p. 10]

4. An Improved Decision Support System

In 1978 another Naval Postgraduate School aeronautics student, Lieutenant Commander G. L. Koger, demonstrated that a programmable hand-held calculator (PHHC), the Texas Instruments Model 59 (TI-59), could be card programmed to compute data which previously had to be derived from NATOPS manual performance charts. [Ref. 4: pp. 90-138]

Even before Major J. D. Restivo [Ref. 5], Seigel [Ref. 3], and Koger [Ref. 4] had presented their theses demonstating that NATOPS performance charts and graphs could be computerized, U. S. Marine Corps AV-8A Harrier pilots had recognized the need for a better DSS. In August 1977 Naval Air Systems Command contracted with McDonald Douglas Aircraft Corporation "for development of an electronic handheld calculator and delivery of 200 units." [Ref. 6] These calculators were delivered in June 1978; their usage was

Figure II-5
The AV-8A/TAV-8A V/STOL-REST Flight Performance Calculator



Note: The above picture is the same size as the actual calculator.

implemented immediately by Marine Corps AV-8A Harrier squadrons at Cherry Point, North Carolina. The Harrier calculator is a Texas Instruments Model 58 (TI-58) with a modified face plate and a customized module. Figure II-5 is a picture of the Harrier calculator. The foreword to its operating instructions is reproduced, in part, below.

"The AV-8A/TAV-8A V/STOL-REST Calculator has been designed to calculate the performance of AV-8A and TAV-8A aircraft easily. In essence, the entire Performance Data Section of the NATOPS Flight Manual has been incorporated into the calculator. The fit of the performance data for the Calculator has been done mathematically, while the fit for the NATOPS Manual was done graphically. This introduces some differences in specific performance points in certain cases, but these differences are small.

The Calculator can be used for calculating all Vertical or Short Takeoff and Landing (V/STOL) and wingborne Range, Endurance, Speed, and Time (REST) maneuvers. The characteristics of an individual aircraft can be entered to provide the aircraft's maximum capabilities to the pilot. The possibility of error is greatly reduced when using the Calculator as opposed to the "reflector" and "chase-around" charts in the NATOPS Manual." [Ref. 7: p. 2]

Although there have been no formal studies conducted regarding the time savings enjoyed by users of this calculator, interviews with Harrier pilots indicate at least a 25% savings. No pilot interviewed said it required more than ten hours to become proficient in using the calculator, and one pilot reported 95% proficiency after only 1.5 hours of instruction and practice. The accuracy of the calculator-generated data is nearly 99% perfect, which is considerably more accurate than using the NATOPS charts and graphs where the width of a pencil line drawn on a most of the graphs

will limit accuracy to 95%. Accuracy can also be degraded in the manual mode if transfers between graphs on the same figure are not exactly parallel to the axes of the graphs.

In order to facilitate in-cockpit use of the calculator, a special strap was designed and procured which enables the pilot to strap the calculator to his leg in a manner similar to that done with the conventional aviator's kneeboard. For a variety of reasons, most of which are related to either the small size of the AV-8A cockpit or the high workload rate, a majority of the pilots found it was not practical to use the calculator during flight. Accordingly, the requirement for a strap was deleted from the contract specification of the planned-for AV-8C calculator, which will be discussed in more detail in Chapter IV.

B. ARTILLERY APPLICATION

1. History of PHHC Adoption and Implementation

a. Card Programmed Phase

During the period from 15 August to 30 September of 1977 a Concept Evaluation Test was conducted at the U. S. Army Field Artillery School (USAFAS), Fort Sill, Oklahoma. This test employed the TI-59 in its card programmable mode to solve gunnery problems. Due to the encouraging results of this test, the USAFAS initiated plans to develop the PHHC as a "universal tool to be used for sound and flash, cannon/lance gunnery, and survey procedures." [Ref. 8]

Although the Army published the TI-59 program listings and program operating instructions, the information was not to be construed as official doctrine concerning the solution of artillery gunnery problems. In addition, the Army published the flow charts and equations used to write the TI-59 program. This was to "allow programming of any other calculator with the same features and capabilities as the TI-59." [Ref. 8] Another PHHC with similar card programmability was the HP-67.

Due to the fragile nature of magnetic cards, the unpredictable reliability of the card reader in cold, wet, or dusty weather, and the inherent storage limitation of magnetic cards, the card programmed hand-held calculator was never adopted for doctrinal artillery use.

A card programmed TI-59 can store up to 960 program steps if no data registers are needed. For each ten data registers added by repartitioning, eighty program steps are not available. By contrast, a chip or module (the technical term is ROM for "read only memory") programmed TI-59 has 3000 program steps and 100 data registers available. In addition, the module is much less affected by weather than are the magnetic cards and the card reader.

b. Module Programmed Phase

To overcome the disadvantages of card programming and to exploit the advantages of module programming, the USAFAS developed and tested a prototype module. This

test was conducted during the period 12 December 1978 to 11 May 1979. One objective of the test was to compare the operational capability of the PHHC with FADAC (Field Artillery Digital Automatic Computer) in regard to the solution to indirect fire gunnery. One major assessment of this test was that the PHHC "can function as a backup or alternate for FADAC." [Ref. 9: p. 1-6] That assessment was based on the finding that "there was no statistically significant difference between the two systems" [Ref. 9: p. 2-9] in regard to (1) the accuracy of computed firing data and (2) the time needed to compute the data. The success of this testing and the Material Readiness Command's inability to logistically support FADAC in the 1980's led the Army to develop and procure nine different customized modules. Five of the modules are for five different cannons. The other four modules are used in ancillary artillery support roles. January-February 1980 issue of Field Artillery Journal [Ref. 10] contains an excellent article which explains features and capabilities of this new doctrinal application of the TI-59 to the needs of the field artillery. units have already received their "Computer Sets", as the Army has chosen to call this new usage of the PHHC. Corps units will receive theirs during 1981.

A "Computer Set, Field Artillery, General" contains a TI-59 (with no module), applicable technical instruction manuals, and external power source connectors so

that the TI-59 can receive electrical power from any of the following four sources in addition to its own organic rechargeable battery pack: (1) a jeep battery, (2) a standard vehicle cigar lighter outlet, (3) an AN/PRC-77 radio battery (BA 4386), or (4) a 115V 60 Hz outlet. All the above, plus the Texas Instruments printer for the TI-59, are included in the "Computer Set, Field Artillery, Missile", which is issued only to the survey information centers in the various headquarters. Any of the nine developed modules needed for the unit's mission are ordered separately.

2. Comments from a Marine Artillery Officer

In order to keep abreast of the evolving PHHC technology and its application to artillery, Marine First Lieutenant Edward A. Bream purchased a TI-59 and its associated printer during May of 1979. Using the TI-59 cannon program information in Reference 8, Bream was able, in his capacity as a battery fire direction officer, to perform a personal feasibility evaluation of that program. In a letter solicited by this thesis author, Bream wrote that one of the advantages of the TI-59 over the manual methods is the precision in which data is determined. Bream succinctly stated that:

"Manual methods of determining target location involve the relative placement of pins on a firing chart, coupled with a variety of tools designed to numerically categorize the pins' relationship to the chart and to each other. Imbued in this method, however, is the recognized error generated by the manual nature of the system itself. Although two charts are used as a countercheck for errors

against each other, comparative errors of thirty meters in range and three mils in deflection are acceptable. Error skews that develop simultaneously on both charts are almost totally undetectable. Generation of data by the TI-59 is developed along constant mathematical relationships which results in extremely accuate and refined computations."

The disadvantages Bream pointed out dealt with (1) the nature of card programming and (2) the power-source problems. These disadvantages are overcome by module programming and by adaptions for alternate sources of power as explained earlier.

III. FORMAL PROGRAMS UNDER DEVELOPMENT

A. AVIATION APPLICATION

1. The Marine Corps/Navy CH-53E Heavy Lift Helicopter

Naval regulation requires that certain categories of transport aircraft be provided with a system for calculating center of gravity under all possible load conditions. the past this has been accomplished by procuring, at considerable cost, a specially designed slide rule. In May of 1980 Naval Air Systems Command requested that Sikorsky Aircraft submit an engineering change proposal to the CH-53E procurement contract which would substitute a PHHC for the center-of-gravity slide rule. The request stated, "Electronic calculators are available for approximately the same price as the MIL-C-6092A balance computer." [Ref. 11] CH-53E calculator similar in function to the AV-8A calculator would be able to do certain performance calculations in addition to the center-of-gravity computations because the latter would only use a portion of the 5000 steps available in a TI-58 module.

The Sikorsky proposal probably would have been quickly submitted except for one development. That development was Hewlett-Packard's newest PHHC, the HP-41C. Its enhanced alphanumeric capability, increased storage capacity, and constant memory caused Sikorsky and Naval Air Systems

Command to agree that Sikorsky should take the additional time necessary to evaluate this new PHHC and how it could be employed in a flight planning decision support system role for the CH-53E. Accordingly, Naval Air Systems Command now expects Sikorsky will, during February of 1981, submit two proposals: one for using a TI-58 and one for using an HP-41C. Naval Air Systems Command will evaluate both proposals and will select the one with the higher benefit-to-cost ratio.

2. The Beechcraft Flight Planning Computer

Sikorsky's research and Naval Air Systems Command's analysis will both be made much easier and more accurate thanks to a Beech Aircraft Corporation innovation, an innovation which is truly a state-of-the-art breakthrough for flight planners. During September of 1980 Beech Aircraft Corporation introduced a flight planning decision support system (DSS) for the Beechcraft Super King Air, which is a twin-engine jet prop and is their top-of-the-line airplane. The military C-12B is a Super King Air with the heavy duty landing gear option. The DSS consists of an HP-41C with a custom module. The Beech module, a special keyboard overlay for the HP-41C, and the operator's manual cost \$910. HP-41C is not included in that price, but it is obviously required. A printer is optional. The "Flight Planning Computer", as Beech has named the DSS, operates thirteen programs to aid the pilot during preflight planning and

during flight. Brief descriptions of the thirteen programs are reproduced, in part, from the operator's manual and are contained in Figure III-1. [Ref. 12] The program named SAVE is likely to be the big selling point for the system. SAVE's function is to find the most economical altitude for any flight. In making its selection, SAVE considers (1) the cruise power setting, (2) forecast winds aloft, (3) and fuel required to climb to, cruise at, and descend from each legal altitude available during a flight. SAVE calculates the following: (1) total fuel and total time required for the flight at both the least-fuel and least-time altitudes, and (2) fuel saved and additional time required if the leastfuel option is selected over the least-time option. September 1980 issue of AOPA Pilot, M. F. Silitch reports that:

"Using a flight-planning computer to calculate minimum-fuel altitudes could result in fuel savings of about 6,000 gallons a year for each Super King Air, based on 550 to 600 hours of use." [Ref. 13]

Silitch probably based the 6,000-gallon figure on owners' reports of 10% savings. In cruise flight a Super King Air averages 100 gallons of fuel per hour or 60,000 gallons in 600 hours. It is unclear whether the owners were claiming to have flown 10% more miles on equal amounts of fuel or were consuming 10% less fuel on equal mileage. In either case, assuming the pilot religiously selected the least-fuel option, it would be safe to forecast that Beech's

Figure III-1
Programs in the Beechcraft Flight Planning Computer

****	************
* Name	Program Description
* SAVE: * *	Gives least-fuel and least-time altitudes and * the differences in time and fuel between the * two.
* CLIMB: *	Gives time, fuel, and distance required to * cruise climb with zero wind. *
* CRUISE: * * *	Gives engine torque setting, fuel flow per * engine, and true airspeed values for recom- * mended cruise power at 1700 rpm. *
* DESCENT:	Gives time, fuel, and distance required to * descend with zero wind. *
* RHUMB: * *	Gives rhumb line navigation distances and * constant true heading from departure point * to destination. *
* GREAT: * *	Gives great circle navigation distance and * initial true heading from departure point to * destination. *
* TAS: *	Gives Mach number, true outside air tempera- * ture, and true airspeed during flight. *
* WEIGHT: *	Advises whether a specific airplane is loaded * within center of gravity and weight limits. *
* COMPUTE: * * *	Works basic flight computer problems, such as *distance/time = ground speed, and time X fuel *flow = quantity required. *
* WIND: *	Figures in-flight wind true direction and * velocity.
* TREND: * * *	Provides values of deviation from standard *for three engine operating parameters, which *can be used as data points to plot engine- *condition trend lines.
* LOAD: **	Loads the empty weight, moment, and other * special items for the specific airplane in * question into the computer memory. *
* START:	Sets up calculator prior to first rum.

Flight Planning Computer would pay for itself in about the first 150 hours of flight time after its purchase. A pilot does not have to be a computer expert to use the Flight Planning Computer. It is programmed with 65,000 questions/ answers [Ref. 13] that lead the pilot through the programs. An example of this technique for each of the thirteen programs is contained in the operator's manual. The initial actions are the same for all programs. First, turn on the HP-41C and push the key called NAME on the Beech keyboard overlay. Second, "NAME PLEASE" will appear in the calculator display. Each of the thirteen programs has a one-word English name and also a two-letter Z-code. To run, for example, the program SAVE, simply key in the letters spelling SAVE, or the code ZA, and press the key named NEXT on the overlay. The display will show the first of the series of questions listed in Figure III-2. After the appropriate value is keyed in and NEXT is pressed, the next question appears. After these questions are all answered, the HP-41C will display "WIND DATA <>", meaning it is determining what wind information is needed for the final solution. series of wind-related questions will be asked by the calculator. Examples of those questions and their meanings are contained in Figure III-3. The calculator will repeat these three wind-related questions for pertinent altitudes based on the minimum and maximum altitudes specified earlier. Next, "DES P.A. = x,xxx?" (asking for the pressure altitude

Figure III-2 Series of Questions Asked by Program SAVE

* Question	Meaning
* T.O. WT = xx,xxx? *	What is the takeoff weight of the airplane?
~ * T.O.P.A. = x.xxx? *	What is the pressure altitude at the takeoff airport?
* T.O. TEMP = x?	What is the temperature in degrees to Celsius at the takeoff airport?
* DIST = x,xxx? *	What is the distance of the trip in nautical miles?
* TRU CRS = xxx? *	What is the true course of the trip?
* MN AL = xx,xxx? *	What is the minimum altitude the pilot will accept?
* MX AL = xx,xxx?	What is the maximum altitude the pilot will accept?

Figure III-3
Temperature and Winds Aloft Questions

Question	Meaning
6K - DIR = xxx?	What is the direction of the winds at 6000 feet in degrees true?
6K - VEL = xx?	What is the velocity of the winds in knots?
6K - TMP = -xx?	What is the temperature in degrees Celsius at 6000 feet. The - sign before the xx in the question reminds the pilot that many of these temperature entries will be negative numbers.

at the destination airport) will appear in the display. After making that entry and pressing N', "STANDBY" will be displayed, meaning the entered data is being processed. After about 75 seconds, data regarding the least-fuel option will be displayed. If "29K,T3:48,F2,069" were displayed, it would mean that the altitude for the least-fuel option would be 29,000 feet, the time enroute would be 3 hours and 48 minutes, and 2,069 pounds of fuel would be consumed. Pressing "NEXT" will cause additional output, such as the recommended power setting at the least-fuel altitude and the altitude, time, fuel, and power setting for the least-time option. Also, the differences in time and fuel between the two options can be displayed. If a printer is available, all the output data is printed after NEXT is pressed. Without a printer, it is necessary to press NEXT several times as there is more output than can be displayed at one time. For each of the programs, error messages are generated and displayed immediately following any input which is outside the normally expected value for that input. Examples of the error messages as they would be displayed are: "TOO HIGH", or "TOO LOW", or "TOO HOT", or "TOO COLD", or "N/A INPUT", or "xxK TOO HIGH" (meaning climb to and descent from this altitude cannot be made without exceeding the total distance specified for the trip), or "xxK R/C LOW" (meaning the rate of climb at or before reaching this altitude is less than 101 feet per minute).

The software for the Flight Planning Computer was written by a Beech employee/pilot named David Horwitz, who has a master's degree in electrical engineering. He did the programming in his own time and estimates the effort required 800 hours. In a telephone interview with this thesis author, Horwitz said he had tried to write similar programs on the HP-65 and the HP-67 but was unsuccessful due to the inherent limitation of those PHHC's. He found the TI-59 could be satisfactorily programmed to computerize aircraft performance data; however, the human interface needed to run the programs was complicated and awkward. Accordingly, it was decided the average general aviation pilot did not have the time, background, or inclination to master such a program. Horwitz acquired one of the first available HP-41C's and found it to be ideal for the task he had in mind. After writing the software, Mr. Horwitz presented the concept to Beech management, who decided to validate the program and market the product as a service to Super King Air owners and operators.

B. MORTAR APPLICATION

The successful testing and introduction of the TI-59 for service with the artillery was described in Chapter II. The operational capability of the PHHC to "perform fire direction functions for mortars" [Ref. 9: p. 1-3] was evaluated during the period 12 December 1978 to 11 May 1979. This

test was made using magnetic cards programmed with ballistic constants. The test revealed that:

"Dirt and temperature affected the cards and the cards were not universally interchangeable among calculators. At 20 degrees Fahrenheit (F), the calculator would not always read magnetic cards which had been programmed at 65 degrees F. Setting up the calculator usually required two or three attempts to read the cards." [Ref. 9: p. C-1]

In spite of these problems, one of the test assessments was that the PHHC:

"has the operational capability to perform selected FDC (fire direction center) functions for 81-millimeter and 107-millimeter mortars." [Ref. 9: p. 2-16]

In order to eliminate the problems associated with magnetic cards, the U. S. Army Training and Doctrine Command (TRADOC) Combined Arms Test Activity (TCATA) developed and procured two custom Texas Instruments modules, one for 81-millimeter mortars and one for 107-millimeter mortars. During the period from 3 to 6 March 1980 a Mortar Data Module Firing Program Evaluation was conducted at Fort Hood, Texas. The stated reason for the test was:

"to determine if the use of a discrete mortar ROM module for the PHHC produced significant changes in the performance of mortar FDC's." [Ref. 14: p. 1]

Specifically, the evaluation compared the performance of FDC's using TI-59's to the performance of FDC's using the standard manual method of computing fire commands. At the Marine Corps' request, an excursion was included in the test scenario so that setup times in the battery-powered, handheld mode could be evaluated. A major ssessment of the

evaluation was that FDC personnel can compute fire commands and other ancillary functions faster and more accurately using the calculator than using the manual method. The shorter FDC setup times for the PHHC, as compared to the manual method, were statistically significant.

As a result of this test, the Army decided to procure PHHC systems for each unit employing mortars. It is expected that the mortar TI-59's will be supplied to Army units by late 1981. A purchase by the Marine Corps is pending.

IV. THE FUTURE OF THE PHHC IN THE MILITARY

Cost and user resistance are the primary and secondary obstacles which inhibit large scale adoption of formal programs using PHHC's. Both of these problems will be analyzed in the following sections.

A. COST

Two different types of costs should be recognized when considering the procurement of any system. One is the non-recurring, developmental costs; the other is the incremental costs associated with purchasing an item after it has been developed. With PHHC's, the non-recurring, developmental cost includes the cost of writing the coded instructions which cause the calculator to perform. This is often referred to as software costs. The per-item price charged by a manufacturer, such as Texas Instruments or Hewlett-Packard, could be thought of as the incremental portion of the cost of funding additional usage of PHHC's.

There are also two different methods of obtaining the software. One way is to contract with a private corporation or consulting group. The other method is to have the software written by in-house, government programmers. Both methods have been used. Examples of the historical costs are presented in the following subsections.

1. Outside Contractor

a. The AV-8A Calculator

Two Hundred Harrier flight performance calculators, described in Chapter II, were procured via a firm fixed price contract between Naval Air Systems Command and McDonald Douglas Aircraft Corporation at a stated cost of \$175,000. [Ref. 6] Additional units beyond the initial purchase of 200 were stated to be available at \$125.00 each. [Ref. 15] Although not stated, that \$125.00 figure was probably only true for the next fifty calculators and for a batch of an additional 250 beyond that. The reason is because Texas Instruments has a minimum charge for fabricating custom modules. That minimum charge is currently \$12,500 for 250 modules. The non-recurring, developmental costs would include (1) software costs, (2) cost of designing and fabricating the modified face plate, (3) cost of writing the user's manual, and (4) the cost of designing the special leg Thus, the contract price could be apportioned as strap. follows:

> Incremental costs (200 @ \$125.00) \$ 25,000 Non-recurring developmental costs 150,000 Total \$175.000

The contract was approved in August 1977, and the calculators were delivered in June 1978.

b. The AV-8C Calculator

The AV-8C is scheduled as a follow-on model to the revolutionary vertical/short takeoff and landing

(V/STOL) close air support jet. McDonald Douglas submitted a bid of \$300,000 to provide 200 flight performance PHHC's for the AV-8C. That bid could be apportioned as follows:

Incremental costs (200 @ \$150.00) \$ 30,000 Non-recurring developmental costs 270,000 Total \$300.000

In this case, the non-recurring costs include the same items as for the AV-8A calculator except for the leg strap which was not a specification on the AV-8C calculator request for proposal (RFP). The AV-8C calculator contract was not awarded due to uncertainties during 1980 about funding for the aircraft itself.

The following explanation is offered for the significant increase in the bid for the AV-8C calculator over the cost of the AV-8A calculator. Inflation in the 2.5 years would account for a 30% increase above \$175,000, an amount equal to \$52,500. Thus, 52.5/(300-175) or 42% of the increase can be attributed to rising price levels. The other 58% of the increase was explained by McDonald Douglas as being due to their having lost money on the AV-8A calculator contract. It is certainly necessary for private industry to One way to insure that the profit is not make a profit. excessive is through the use of competition. Competitive bidding is required by the Defense Acquisition Regulations unless one of the seventeen exceptions to the general requirement for competition exists. If an exception is granted, the final price is determined by negotiation, a process

in which cost accounting standards play an important role in determining a fair estimation of the costs the contractor can reasonably expect to encounter.

c. The Beechcraft Flight Planning Computer

While the Beechcraft Flight Planning Computer was certainly not the result of a government contract, it is an example for which a stated price does exist. That price is:

HP-41C \$ 190 [Ref. 2]
Beech Module 910 [Ref. 13]
Price for one \$1100
Price for 200 \$220,000

It should be noted that a direct comparison between the Beechcraft Flight Planning Computer and the AV-8A Harrier calculator is not possible. The former has much more capacity and the latter is constrained by the lack of alphanumerics in the TI-58. In other words, Harrier pilots have to learn which buttons control which functions and in what order the buttons must be pressed, whereas Beechcraft pilots merely have to respond to abbreviated English questions that prompt each task.

d. The Fleet Mission Program Library

This library is maintained as a function of the Naval Tactical Support Activity whose headquarters is in Silver Springs, Maryland. The library is a collection of HP-67 programs which are used to aid a variety of the U.S. Navy's tactical missions. The only programs in that library

which have application in the U. S. Marine Corps are those pertaining to celestial navigation, which could possibly be used by Marine KC-130 squadrons. The programs which deal with weight and balance of the P-3 and S-3 aircraft could be modified for use on USMC aircraft.

The labor-related cost of this program can be traced to a contract between the Navy and the Atlantic Analysis Corporation. In return for \$45,000, the Navy receives one man year of programming assistance. This assistance involves (1) reviewing requests from the fleet for specific program applications, (2) writing the software for approved requests, (3) validating programs submitted by users for inclusion in the library, and (4) updating current programs as changes in procedures and equipment occurr. On an average, this contract produces twelve new, validated, or modified programs per year. An HP-67 program can be up to 224 steps in length. [Ref. 1: p. 78]

2. In-house, Government Programmers

The artillery PHHC and the mortar PHHC are the primary examples of where the military has used its own employee programmers to write software for a formal, large-scale, PHHC project.

Cost accounting systems enable most large corporations to accurately record labor-related and material-related costs and to allocate overhead costs to each project. Without a signicant amount of research (and permission/

cooperation of the the U. S. Army to perform the research), it would not be possible in these examples to recapture the exact total cost of each project. The reason this information is not more readily available is because the Army did not elect to declare either the artillery PHHC or the mortar PHHC to be a "special interest item" as is done in a large procurement such as for tanks and other weapon systems. If that had been done, each item of cost would have been charged to an account code reserved for the special interest item.

In the case of the artillery and mortar calculators, the only formal records which can be analyzed regarding the non-recurring, developmental costs are those maintained in accordance with the U. S. Army Training and Doctrine Command (TRADOC) Management Information System (TRAMIS). current generation TRAMIS, man days (MD) of effort are charged to an action control number (ACN). TRAMIS is under revision; TRAMIS-Improved, scheduled to come on line in mid 1981, will capture not only the man hours but also the pay grade of the worker. Currently however, TRAMIS data is contaminated in that it includes man days from employees at several different wage rates. A labor rate standard, which takes into consideration the mix of pay grades and MD, does not exist. Thus, it is not possible to determine an exact total for the labor-related costs. No material-related costs are available. Nor is it possible to make an allocation of the overhead costs. Travel costs might be obtainable, but only by manually examining all the travel orders written during the period and being able to pick out the travel made in conjunction with the calculator project.

In the case of the artillery calculator project, two different ACN's were actually used. Fort Sill officials established ACN 51665 during 1978 only to later discover that TRADOC had assigned ACN 36808 for the same project. Accordingly, ACN 51665 was not used after Fiscal Year (FY) 1979. The following data has been extracted from TRAMIS records.

	FY 1978	FY 1979	FY 1980
ACN 51665 ACN 36808	92 MD 0	45 MD 417 MD	0 395 MD
FY Totals	92 MD	462 MD	395 MD

The MD accounted for above might be thought of as applying to the software developmental time required by three separate subprojects of the main project. Those three subprojects would be: (1) development of the prototype module used during the 12 December 1978 to 11 May 1979 test, (2) development of the nine modules now available to artillery units, and (3) development of additional modules for expanded application of the artillery PHHC system. Unfortunately, the aggregated MD do not allow for that distinction. In an attempt to relate MD of programming effort to a specific module, a telephone interview was conducted with Mr. Donald J. Giuliano.

Mr. Giuliano, who has a master's degree in mathematics, did the programming for the prototype module. He recalls that the time spent on that programming task was from the last week in August to the last week in September of 1978, or about twenty-two working days. Validation of the program and emulation, a step required by Texas Instruments for fabrication of the modules, required another three During this time, Giuliano was in pay grade GS 9 weeks. step 1. It should also be noted that prior to starting the programming effort, Giuliano attended classes at the Field Artillery School to become acquainted with artillery terms, concepts, and procedures. His employment at Fort Sill actually started in March of 1978. Viewed in a narrow sense, one might conclude that the direct labor cost to the Army was less than two months pay and benefits or about \$5,000. However, another school of thought would attempt to include all the cost the Army would not have incurred had they contracted out the same programming effort. estimation could include Giuliano's wages and benefits from March 1978 to January 1979, when he became actively involved in programming six of the nine modules in current use. Even using that broad definition of the total discretionary cost. simple calculation shows the total direct labor cost to be not more than \$25,000. A rough approximation of the overhead cost associated with the prototype module might be another \$25,000. The direct material cost involved in this

software development would probably amount to less than \$5,000. Added together, we have a sum of \$55,000.

One is now attempted to compare this \$55,000 with the \$150,000 derived to be the developmental cost of the Harrier calculator. However, while on the surface that might appear to be valid comparison of the developmental cost of two custom modules, the differentiating factors should be considered. The computerization of the Harrier performance data was a new effort. Not only was it a new effort for the Harrier, it had never been done for any aircraft. By contrast, artillery aiming solutions had previously been computerized for FADAC and also for earlier evolutions of TI-59 programs on magnetic cards.

In his Naval Postgraduate School thesis, Koger wrote nine different TI-59 programs which computerized several of the A-7 aircraft performance charts. [Ref. 4: pp. 90-138] These nine programs were written in such a manner so that they would all fit within a 5000-step Texas Instruments module. In a letter solicited by this author, Koger estimated his programming effort required 400 man hours, plus or minus 25%. This figure is reinforced by Seigel, who, in a telephone interview, estimated such an effort would require two man months, which computes to 352 man hours figured on the basis of forty-four, eight-hour days. Applying the \$45,000 contract between the Atlantic Analysis Corporation and the Navy as a guide to the annual cost of a programmer's ser-

vices, and using Koger's high estimate (400 + 25% = 500 = 2.8 man months @ 176 hours per month), it would appear that the cost of writing the software for an aviation-peculiar Texas Instruments module is approximately \$10,500. Extensive validation and emulation would perhaps require an additional three man months, but the total direct labor cost should still be not more than \$25,000. If the overhead cost were the same as the direct labor cost and if the direct material cost were \$5,000, the total would be \$55,000. That is the same cost as for the prototype artillery module, even though different avenues were used to arrive at the figures. Admittedly, many of the assumptions, such as the cost of overhead, are only broad estimates and cannot be verified because the industrial firms with experience in this field consider the information to be proprietary.

The Naval Weapons Center at China Lake, California certainly has the expertise to write PHHC software to computerize NATOPS performance data, but as yet, they have not been asked to perform such a task.

In addition, it should be noted that the 182 pages of performance charts, graphs, and instructions in the typical NATOPS flight manual did not come free. While that is a sunk cost in existing aircraft, it is certainly reasonable to suggest that for future aircraft the cost of generating NATOPS performance charts could be applied toward the cost of buying PHHC's with custom modules. It is not expected

that aircrews will be agreeable to giving up their paper charts until they have had more opportunity to be personally convinced of the viability of the PHHC to do the job. Thus, elimination of the traditional charts and graphs is a long term, rather than a short term, goal.

In conclusion to this section on the cost of formal PHHC systems, it should be stated that while using in-house, government programmers appears to cost less than it would cost to contract out the software development, this apparent lower cost cannot be proven. If the Army had chosen to account for the developmental cost via their job order cost accounting system, much more precise information would be available. This precise information, after being adjusted for inflation, could have been used as a benchmark for comparison with contractors' bids on the software development of future PHHC sytems within the military.

B. USER RESISTANCE

While cost is the undisputed king in the list of obstacles to additional formal programs using PHHC's, a smaller, but not to be ignored, obstacle could be termed "user resistance." User resistance to potential computerization of NATOPS performance data has been expressed by reluctant naval aviators and naval flight officers in the following manner: (1) "a crutch," (2) "aircrews will never learn to use NATOPS charts," (3) "nice to have but not essential,"

and (4) "this may foster dependency while concurrently reducing a pilot's ability to use NATOPS charts properly." These objections are similar to those probably voiced by certain people years ago when asked by innovators if they would trade their horse and buggy for a car. The ready acceptance of PHHC's by Harrier pilots and Beechcraft pilots is reliable evidence that this new decision support system is a vast improvement. It is anticipated that the reluctant among us will become comfortable with PHHC's after seeing firsthand the time savings and increased accuracy which can be obtained by them.

V. INFORMAL PROGRAMS

There is great opportunity to use PHHC's for a variety of tasks. They can reduce the burden inherent in the manual manipulation of numbers. Their perfect accuracy is degraded only by the person pressing the keys. Even this problem can be diminished by creative programming which generates error codes/messages for inputs which are larger or smaller than the normal parameters for that specific input. The PHHC's potential uses are limited only by the ingenuity of those individuals having access to PHHC's. Several military officers with whom this author is acquainted have purchased PHHC's and have written programs to help them do their job better and faster. With TI-59's soon being available in USMC artillery batteries and perhaps later being available in mortar platoons also, more individuals will have a chance to harness the power of the PHHC. The Harrier calculator, with its modified face plate, is difficult to use as a conventional PHHC; however, it would be fairly easy to design an overlay which could be used to temporarily restore its original TI-58 keyboard appearance. This would enable its custodian to use it not only for flight planning but also for administrative problems. Even its flight planning capacity could be expanded via the Texas Instruments aviation module, which is discussed in more detail in Appendix B.

by M. D. Weir, who is an Associate Professor at the Naval Postgraduate School, is recommended to those wanting to learn how to program the TI-58/TI-59. The book presents the basic elements of programming, including flow charts, looping and branching, subroutines and Master Library programs, indirect addressing, and the use of magnetic cards. There are numerous examples illustrating programming techniques to solve problems in business mathematics, algebra and trigonometry, basic calculus, and random number methods.

The following four sections will explain programs which can be used to solve arithmetic-related difficulties. Three of the program were written by military officers; the other by Texas Instruments' programmers.

A. NAVAL GUNFIRE PLAN FOR AMPHIBIOUS LANDINGS

Navy Lieutenant P. M. Loring, a Naval Gunfire Liaison Officer at Camp Lejeune, North Carolina, wrote a program for his HP-29C to reduce the time it takes him to complete the naval gunfire portion of the planning for an amphibious landing. This planning includes measuring the bearing and distance from the anticipated location of the naval gunfire ship to numerous targets in the amphibious objective area. He found that when using the program it took only ten minutes to do the planning for twenty-seven targets; whereas, it had required two hours to do it manually.

Loring also used the program after coming ashore during numerous exercises while attached to Battalion Landing Team 3/8 during its deployment with Landing Force Sixth Fleet in the Mediterranean Sea. The HP-29C is not card programmable, but it does have constant memory, which permits its user to turn it off without losing the program. By having two sets of nickel-cadmium batteries, which could be recharged by the 120 volt generator used to provide power for the Battalion Command Post, Loring expected to be able to use this program for extended periods of time.

Although the Naval Gunfire Liaison Officers are operationally controlled by the infantry commander, they are usually administratively attached to an artillery unit. Since several Marine artillery batteries will soon be receiving TI-59's, Loring's Naval Gunfire Planning Program has been translated into Texas Instruments-type programming steps so that the program will be available for wider use. Program listings and the instructions for using both the HP-29C and the TI-58/TI-59 versions of the program are contained in Appendix A.

B. AVIATION FLIGHT PLANNING

Captain J. E. Bull served during 1978 as an A-6 aircraft bombardier navigator with Marine All Weather Attack Squadron 533. One of Bull's collateral duties is known as "squadron navigation officer." Bull, then a First Lieutenant, had

purchased his own TI-58 and printer and the Texas Instruments (TI) Aviation Module. When tasked with the navigation and fuel planning for a squadron deployment from Cherry Point, North Carolina to Fallon, Nevada, Bull found the TI Aviation Module to be a great help in making the required computations. The deployment planning included in-flight refueling, which would permit a non-stop flight from Cherry Point to Fallon and also for the return flight. This use of airborne tankers intensified the need for precise time checkpoints and accurate fuel figures. Appendix B contains a copy of the printer tape generated for that return flight. The tape was generated by the Aviation (AV) Module's program number four (AV-04), which is entitled "Long Range Flight Plan." AV-04 is described in Appendix B.

Bull also found considerable use for AV-02, "Flight Plan With Wind." AV-02 determines the magnetic heading for the pilot to fly and the resultant ground speed based on (1) wind speed, (2) wind direction, (3) magnetic compass variation, (4) true airspeed, (5) and true course. Using the fuel flow rate, the leg distance, the departure time, and the ground speed, AV-02 calculates the flying time, the estimated arrival time at the next fix, and the fuel consumption for each leg. After making the above calculations, AV-02 also computes the total time enroute and the total fuel required thus far in the flight. In a letter solicited by this author, Bull wrote that it requires forty-five

seconds for his TI-58 to make the above calculations. By comparison, he reported that it takes ninety seconds using a CR-3, which is an aviation-peculiar, circular slide rule. It is not uncommon for a flight to have twenty different legs. The Aviation Module would cut fifteen minutes off the planing time required for such a flight.

Bull noted that AV-11, "Great Circle Flying", would be especially useful in preparing for a transoceanic flight. The characteristics of AV-11 and the other twenty-two programs on the Aviation Module are all explained in detail in the manual supplied with the module. The module currently retails for \$35.00.

C. CALCULATION OF PROMOTION COMPOSITE SCORES

Promotion to Corporal and Sergeant in the USMC is determined by a composite score which is calculated from such things as (1) rifle marksmanship score, (2) physical fitness test score, (3) number of essential subjects tests passed, (4) average duty proficiency score, (5) average conduct score, (6) time in grade, (7) time in service, (8) outside education courses completed, and (9) bonus points for having completed certain training. To the uninitiated, this might appear to be a simple addition exercise; it is not. The procedures to be used are detailed in Marine Corps Order P1400.29B. It is somewhat complicated, and consequently, error rates reaching as high as 4% have occasionally been

known to occur. Depending on the skill and experience of the person calculating the composite score, the time required ranges from two minutes to five minutes. In addition, each calculation should be checked by a supervisor, which means another two minutes. An infantry battalion will have about 200 Lance Corporals and Corporals on whom a composite score must be computed each promotion period, of which there are usually four each year.

First Lieutenant Edward A. Bream wrote a TI-59 program to automate the composite score calculation. He found that using the program reduced to less than a minute the time required to calcuate each Marine's composite score. By having two different persons compute each score and compare the results, mistakes caused by input errors are easily detected before the scores are published. A slightly modified and partially optimized version of Bream's program and instructions for using it are presented in Appendix C. The program requires nearly all the capacity of a TI-59, which precludes the generating of error codes for spurious entries. This is not a problem as each score is calculated twice anyway, and any differences can be investigated and resolved.

D. CALCULATION OF PHYSICAL FITNESS TEST SCORES

The USMC physical fitness test (PFT) for males consists of a 3-mile run, two minutes of sit ups, and maximum possi-

ble pull ups. The raw score from each event is converted to a standard score by reference to a table in Marine Corps Order 6100.3H. To determine the overall PFT score, the training clerk extracts a number from the table, writes it on the score sheet, and adds up the three scores, a fairly simple task. In fact, the table's supporting algorithm is so uncomplicated that many Marines figure their score without looking at the table. Therefore, it was not difficult to write a TI-59 program which converts raw scores for each PFT event into standard scores and sums the three, arriving at the total. That program is explained in Appendix D and is offered as an example to encourage those who might be reluctant to try their skill at writing PHHC software.

VI. CONCLUSIONS AND RECOMMENDATIONS

The use of programmable hand-held calculators (PHHC's) in the operating forces of the U. S. Marine Corps has been initiated and survived operational testing. AV-8A Harrier pilots have been using a PHHC with a custom module since 1978. Its increased accuracy over conventional performance charts is widely acknowledged. The U. S. Army developed custom modules for use by artillery and mortar fire direction centers. Soldiers are enthusiastic about the PHHC's portability and reliability. They are quick to point out the speed with which it performs. The most obvious areas for additional usage are other aircraft communities and other artillery cannons/types of ammunition.

The major obstacle to more wide-spread adoption of PHHC systems is the software costs. An important question is whether the software development should be done by government programmers or by private contractors. It is recommended that strict cost accounting standards be used on any future projects where government programmers write the software for PHHC modules. This procedure will create a body of data regarding those costs. Alternatively, if the programming effort is contracted to private industry, competitive bidding should be employed unless an exception is granted in accordance with the Defense Acquisition Regulations.

For those who fear that computerizing aircraft performance data will require a new PHHC module with each NATOPS manual revision, it is pointed out that improved engines are only procured about once every ten years. Such a change requires flight testing to validate performance curves whether the end product is to be a revised chart in the NATOPS manual or a new module for the PHHC.

A cost-benefit analysis regarding PHHC's is fairly easy to do for transport type aircraft. Data obtained from Beechcraft Super King Air owners indicate a 10% fuel savings, which means the calculator paid for itself in less than three months of average use. For tactical military aircraft, tactics rather than economy often dictates the altitude at which an aircraft will fly its mission. ever, even these aircraft conduct a certain amount of training in the cross country mode where 10% fuel savings could mean a lot of money. A-6 squadrons average about thirty hours per aircraft per month. If only three hours per aircraft per month were available for cross country training and if a Beechcraft-type PHHC were used to pick the most economical altitude, the 10% fuel savings would translate to about \$200 per aircraft per month at \$1.00 per gallon of jet fuel. Thus, it might take six months for the fuel savings to pay for PHHC's for the whole fleet of A-6's. A similar analysis could be made for other tactical communities. aircraft which enjoy lower rates of fuel consumption, the

payback period would, of course, be longer. A fringe benefit is that tactically-oriented charts could also be computerized on the same module. Another way of looking at the costs and benefits is to predict that PHHC's, being easier, quicker, and more accurate to use, will probably prevent at least one accident during their life. One million dollars saved by one less accident would pay for all that aircraft community's calculators several times over.

APPENDIX A

A CALCULATOR PROGRAM WHICH DECREASES THE TIME NEEDED TO DO THE NAVAL GUNFIRE PLAN FOR AN AMPHIBIOUS LANDING

This appendix contains the program steps and the program operating instructions for the Naval Gunfire Planning Program introduced in Chapter V. The program has four primary subroutines. Their purposes are: (1) to compute gun-to-target range in meters and bearing in mils grid given six-digit grid coordinates of the gun and a target, (2) to compute a six-digit grid coordinate given range and bearing data from a known point, (3) to convert mils grid to degrees true, and (4) to compute the time of flight for a 5"/54 The original HP-29C program was round given the range. translated to Texas Instruments program language. tions on how to run the HP-29C program are presented first, followed by the HP-29C program listing and storage register After that are the TI-58/TI-59 operating instrucuses. tions, storage register uses, and program listing.

Operating Instructions for the HP-29C Naval Gunfire Planning Program

<u>Step</u>	Instruction/Type of Data to Enter/ Subroutine Name	Input	Press Key(s)	Output	
1.	Key in program				

Operating Instructions for the HP-29C Naval Gunfire Planning Program - Continued

<u>Step</u>	Instruction/Type of Data to Enter/ Subroutine Name	Input	Press Key(s)	Output
2.	Initialize		GSB 0	
3.a.	Gun position X coordinate	xxx	STO 2	
ъ.	Gun position Y coordinate	ууу	STO 4	
c.	Grid to true dec- lination (E= -)	mils	STO 8	
ď.	Mils to degrees conversion	6400÷360	STO 9	
e.	5"/54 max range	23000	STO .0	
f.	5"/38 max range	15500	STO .1	
g.	Meters to feet conversion	3.280839895	STO .2	
h.	5"/54 max time of flight	167.78	STO .3	
4.	See note 1			
5.a.	Range and bearing		GSB 1	
ъ.	Target position X coordinate	xxx	R/S	xxx X 100
c.	Target position Y coordinate	Ууу	R/S	range in meters
d.	Compute bearing		R/S	mils grid
6.a.	Grid coordinates		GSB 2	
b.	Enter bearing	mils grid	R/S	
c.	Enter range	meters	R/S	X location
d.	Determine Y		R/S	Y location

Operating Instructions for the HP-29C Naval Gunfire Planning Program - Concluded

Step	Instruction/Type of Data to Enter/ Subroutine Name	Input	Press Key(s)	Output
7.a.	Mils grid to degrees true		GSB 3	
ъ.	Bearing	mils grid	R/S	degrees
8.a.	Time of flight		GSB 4	
ъ.	Range	meters	R/S	seconds

Note 1.

- a. Use step 5 to compute range and bearing information.
 b. Use step 6 to compute grid coordinates.
 c. Use step 7 to convert mils grid to degrees true.
 d. Use step 8 to compute time of flight for a 5"/54 round.
 e. For a different problem, simply enter the new data in accordance with the applicable step instructions.

Program Listing for the HP-29C Naval Gunfire Planning Program

<u>Step</u>	Instruction	Step	Instruction	Step 1	nstruction
1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14.	LBL 0 GRAD FIX 0 6 4 0 0 STO 5 2 STO 6 1 6 STO 7 RTN LBL 1	20. 21. 22. 23. 24. 25. 26. 27. 28.	STO 3 RCL 1 RCL 2 RCL 3 RCL 4 RCL 4 RCL 7 X RCL 7 X GSB 8 GTO 1 LBL 2	39. 40. 41. 42. 43. 44. 45. 46. 47. 48. 49. 50. 51. 52.	GSB 7 RCL 7 R/S P to R STO 3 xy EX
17. 18. 19.	GSB 9 STO 1 GSB 9	36. 37. 38.	RCL 6	55. 56. 57.	R/S xy EX GTO 2

Program Listing for the
HP-29C Naval Gunfire Planning Program - Concluded

Step Instruction	Step Instruction	Step Instruction
58. LBL 9 59. R/S 60. ENTER 61. EEX 62. 2 63. X 64. RTN 65. LBL 8 66. x > 0 67. RTN 68. RCL 5 69. +	70. RTN 71. LBL 7 72. RCL 5 73 74. RTN 75. LBL 6 76. EEX 77. 2 78. ÷ 79. RTN 80. LBL 3 81. R/S	82. RCL 8 83. + 84. RCL 9 85. ÷ 86. GTO 3 87. LBL 4 88. R/S 89. RCL .0 90. ÷ 91. RCL .3 92. X 93. GTO 4

Contents of the Storage Registers in the HP-29C Naval Gunfire Planning Program

Register Number	Contents
0 1 2 3 4 5 6 7 8 9 .0 .1 .2	not used target's X coordinates gun's X coordinates target's Y coordinates gun's Y coordinates gun's Y coordinates 6400 (mils in 360°) 3200 (mils in 180°) 16 (mils per grad) map grid to true declination 6400 ÷ 360 23000 (max range of 5"/54) 15500 (max range of 5"/38) meter to feet conversion 167.78 (maximum time of flight
	in seconds for a 5"/54 round)

Operating Instructions for the TI-58/59 Naval Gunfire Planning Program

Step	Instruction/Type of Data to Enter/ Subroutine Name	Input	Press Key	Display
1.	Read magnetic card or key in program			
2.	Initialize		Ε"	number 168
3.a.	Gun position X coordinate	xxx	A	same as input
b.	Gun position Y coordinate	ууу	R/S	same as input
c.	Grid to true dec- lination (E= -)	mils	R/S	same as input
4.	See Note 1			
5.a.	Range and bearing subroutine	target xxx	В	same as input
b.		target yyy	R/S	range in meters
c.			R/S	bearing in mils
6.a.	Grid coordinates subroutine	range in meters	С	same as input
ь.		bearing in mils	R/S	xxx of the objective
c.			R/S	yyy of the objective
7.	Mils grid to degrees true	mils	.	degrees
8.	Time of flight for 5"/54 round	range in meters	E	time in seconds

Note 1.

a. Use step 5 to compute range and bearing information.
b. Use step 6 to compute grid coordinates.

- c. Use step 7 to convert mils grid to degrees true.d. Use step 8 to compute time of flight for a 5"/54 round.
- e. For a different problem, simply enter the new data in accordance with the applicable step instructions.

Note 2. If a printer is used, each input entry and all output data for steps 3, 5, 6, 7, and 8 will be printed.

Contents of the Storage Registers in the TI-58/59 Naval Gunfire Planning Program

Register Number	Contents
0	not used
1	target's X coordinates
2	gun's X coordinates
3	target's Y coordinates
4	gun's Y coordinates
5	not used
6	not used
7	not used
8	map grid to true declination
9	6400 ÷ 360
10	23000 (max range of 5"/54)
11	15500 (max range of 5"/38)
12	meter to feet conversion
13	167.78 (maximum time of flight
	in seconds for a 5"/54 round)
14	used during step 5
15	used during step 6
* * * * * * * * * * * * * *	* * * * * * * * * * * * * * * *

The following pages of this appendix contain the program listing for the TI-58/59 Naval Gunfire Planning Program.

00012345678901123456789012334567890123456789012345678901234567890123456789012345678901234567890123456789012345678901234567890123234567890123345678901234567890100000000000000000000000000000000000	T1199940037404 TL11 L2 VRU4T 00 = TS TL4QZVEZL4 L9 PT018TU3	04005345678901234567890123456789012345000000000000000000000000000000000000	916795360=> L9 TSL AVTO2STO4STO8SL SX0 R BS PRIBARTO PS ON REMIND 640+36=09 16779536009999161899201992409988 R B B B B B B B B B B B B B B B B B B

```
098
         10
               10
                                        147
                                                ŨŨ
                                                       0
 099
         01
               1
                                        148
                                                00
                                                       0
                                        149
150
151
152
153
154
 100
         05
               550
                                                95
 101
         05
                                                85
                                                       +
 102
         00
                                                43
                                                     RCL
 103
         00
               0
                                                02
                                                      02
 104
        42 STD
                                                95
                                                      =
 105
         11
               11
                                                99 PRT
106
107
               3
        03
                                        155
                                                91 R/S
        93
                                        156
157
158
159
160
161
163
164
165
166
                                                32 X:T
108
        02
               280
                                                55
109
        08
                                                01
                                                      1
110
111
        00
                                                00
                                                     0
        08
               8
                                                00
                                                     0
112
113
114
115
        03
               3
                                                95
                                                      =
              9
        09
                                                85
                                                      +
        08
                                                43 RCL
        09
              9
                                                04
                                                     04
116
              5
        05
                                                95
                                                     =
117
118
        42 STO
                                                99 PRT
             12
        12
                                        167
168
                                                91 R/S
119
120
121
122
123
124
125
        01
               1
                                                76 LBL
              6
7
                                       169
170
171
172
173
174
        06
                                                14
                                                     D
        97
                                                98 ADV
              .
7
8
        93
                                                99 PRT
        07
                                                85
                                                     +
        <u>0</u>8
                                               43 RCL
        42
            STO
                                               08
                                                     ÛΘ
126
127
128
129
130
        13
             13
                                      175
176
177
178
179
180
181
                                                95
                                                      =
        98 ADV
                                               55
        91 R/S
                                               43 RCL
        76 LBL
                                               09
                                                      09
        13
            C
                                               95
                                                     =
131
        42 STO
                                               32 X:T
132
133
        15
             15
                                               00
                                                     O
        98 ADV
                                               77
                                                     GE
        99 PRT
32 X:T
134
                                       183
                                               87
                                                   IFF
135
136
137
                                       184
185
186
                                               32 X1T
99 PRT
        43 RCL
        15
             15
                                               91 R/S
138
139
            R/S
        91
                                       187
                                               76
                                                   LBL
       99 PRT
                                       188
                                               87
                                                    IFF
140
        55
             ÷
                                       189
190
                                               32
                                                    XIT
141
            RCL
        43
                                               85
                                                     +
142
143
              09
        09
                                       191
                                                     3
6
                                               03
        95
              =
                                       192
193
                                               06
144
        37 P/R
                                               00
                                                     0
145
        55
              ÷
                                       194
                                               95
                                                     =
146
       01
                                       195
                                               99 PRT
```

. ...

The second secon

APPENDIX B

FLIGHT PLANNING WITH AN OFF-THE-SHELF TEXAS INSTRUMENTS AVIATION MODULE

This appendix will explain the input and output data associated with the Texas Instruments Aviation Module (AV) program 04 (AV-04). As mentioned in Chapter V, AV-04 was used during the planning for a Marine All Weather Attack Squadron 533 (VMA AW 533) deployment from Cherry Point, North Carolina to Fallon, Nevada during 1978. AV-04 requires that a printer be used with the TI-58 or TI-59. abbreviations on the printer tape and in the following text are defined as:

WP = waypoint

LAT = latitude

LON = longitude

GS = ground speed in nautical miles per hour

FUEL = fuel in pounds at the beginning of the trip/leg

BURN = fuel flow rate in pounds

DIST = distance in nawtical miles

ETD = estimated time of departure

ETE = estimated time enroute for the trip/leg

ETA = estimated time of arrival

EFR = estimated fuel required

EFL = estimated fuel level at the end of the trip/leg

LEG = the number of the leg to which the data pertains DLAT = degrees of latitude DLON = degrees of longitude

TDST = total distance so far in the trip

TC = true course for that leg

LON, LAT, DLAT, and DLON are expressed in DD.MMSS, where DD means degrees, MM means minutes, and SS means seconds. and ETA are expressed by reference to the 24-hour military clock and are coded HH.MMSS, where HH is the hour, MM is the minutes past the HH, and SS is the seconds past the minute. The program is divided into three parts. First, the LON and LAT of each WP are entered in order into the TI-58/TI-59 and are printed in a group along with the WP number. the average GS for the whole trip, FUEL, BURN, and ETD for the trip are entered. In response, DIST, ETE, ETA, EFR, and EFL are computed and printed. In this example, EFL is a negative number because in-flight refueling will be conduct-Third, for each leg, the GS and BURN are entered if they differ from the values used on the previous leg. Also entered during this third phase are the new FUEL and the new ETD if they differ from the EFL and ETA values for the previous leg. A new value for FUEL was entered on LEG 11 due to the aerial refueling. The output data for each leg in the third phase are LEG, DLAT, DLON, DIST, TDST, TC, ETE, ETA, EFR, AND EFL. The input and the output data are printed in groups by LEG. On the following pages of this appendix is a copy of the printer tape generated during the planning for the VMA AW 533 return trip from Fallon to Cherry Point.

LONG RANGE FLT	PLAN		
		11.0000	
0.0000	WF'	35.0321	
39.2500		94.5318	LON
118.4200	LOH		
		12.0000	Wa
1.0000	ЫP	34.4100	LAT
39.01 58		92.1100	上づけ
117.1640	LON		
III I I I I I I I I I I I I I I I I I	20	13.0000	ųР
0.0000	MP	35.0400	LAT
2.0000 38.1500		89.5900	LUN
38.1500 114.2400	LOH		
114.2400	L. L.113	14.0000	WP
		34.5800	LIAT
3.0000	WP	85.0900	LON
37.4100	LAT		2.2.,
112.1800	LON	15.0000	ЩP
		35.0200	
4.0000	WE	33.0200 81.5600	LON
36.4500	LAT	021 0000	L 211
108.0600	LON		115
		16.0000 34.5%00	WP LAT
	WF	34.0300 78.0503	LON
	LAT	(O* NO.10	1.411
105, 0800	L □H		115
		17.0000	WP
6.0000	WP	3 4. 5-10 76.5000	LAT LON
35.1700	LAT	% ೦. ಆಧ್ಯಗಳ	<u> </u>
101.3800	LON		
		400.0000	
7.0000	UP	19000.0000	
35.2318	LAT	4500,0000	
99.1147	F D M	14.0000 1999.9031	ETD DIST
		4,5059	ETE
8.0000	WE	7.0777 18.5959	ETA
35.2418	LAT	22498.40	EFR
98.4830	LON	-3448.9097	EFL
9.0000	MP		gible reproduction
35.2700	LAT	Copy Constitution	gible reproduction
97.4600	LON	permit fully los	gible reproduction
		·	
10.0000	IJP		
35.0718	LAT		
95. 2213	LON		

382.0000 13510.0000 1.0000 39.0158 117.1640 70.0022 70.0022 108.7594 0.1060 14.1060 2494.0577 16505,9423	GS BUPH LEG DLOT DLOT TOST TOE ETA EFFL	5.0000 35.0000 105.0760 158.0461 684.044 113.1367 0.005 15.0253 1510.099	SCAP PLOS TO THE EFFL
450.0000 4300.0000 . 2.0000 38.1500 114.2400 142.8007 212.8029 108.2982 0.1302 14.3002 1364.5038 15141.4025	GS BURN LEG DLAT DLON DIST TOST TC ETA EFR EFL	6.0000 35.660 101.760 172.9347 856.9191 96.0117 0.3260 15.3553 1647.7091 8989.3009	LEG DUAT DUOT TOST TOST ETA EFF LEG
3,0000 37,4060 112,1800 104,9890 317,7919 108,2469 0,1360 14,4402 1003,2283	LEG DLAT DLON DIST TO ETE ETA EFP EFL	35.0018 99.1147 119.4400 976.0624 86.8723 0.1555 16.1148 1141.7467 7848.0041	DLAT DLOH D10T TDST T1 E1A EFR EFL
4.0000 36.4500 108.0600 208.3265 526.1184 104.3144 0.2746 15.1148 1990.6752	LEG DLAT DLON DIST TDST TU ETA EFA EFR EFR	2000.0000 8.0000 85.2:16 96.4:30 19.0000 995.0094 06.8:16 0.004 16.0031 90.5:40	新

To the state of the production of the production

340.0000 6000.0000 9.0000 35.2700 97.4600 50.9994 1046.0677 86.6634 0.0900 16.2331 899.9892 6857.5402	GS BURN LEG DLAT DLOT TDST TC ETA EFR EFL	450.0000 4300.0000 12.0000 34.4060 92.1060 135.0130 1324.0807 98.7528 0.1800 17.0607 1290.1719 16278.0230	GS SURH LEG DLAT DLON DIST TO ETE ETA EFR EFL
10.0000 35.0718 95.2213 119.0061 1165.0739 98.8346 0.2100 16.4431 2100.1083 4757.4319	LEG DLON DLIST TOST TC ETE ETA EFR EFL	13.0000 35.0400 89.5860 110.7059 1434.7866 77.3817 0.1446 17.2053 1057.8562 15220.1727	LEG DLAT DLON DIST TUST TO ETE ETA EFR EFL
400.0000 18000.0000 7200.0000 11.0000 35.0321 94.5318 23.9888 1189.0627 99.3389 0.0336 16.4807 431.7991 17568.2009	GS FURN BURG DLIST DIST TOTE EFFL EFFL	14.0000 34.5000 35.0504 237.5582 1572.3448 90.0550 0.3040 17.5233 2270.0007 12950.1721 15.0000 35.0160 81.5560 158.1441 1830.4340 87.6214 0.2175 18.1750 18.1750 151.1764 11439.0537	LEG DLAT DLUN DIST TOST TO ETE ETA EFR EFR EFL LEG DLAT DLUN DIST TUST TUST TUST TUST TUST TUST TUST T
	7/	Derro.	INSPECTED OLIC

16.00000 34.5500 78.0608 188.4717 2018.9566 91.0293 0.2508 18.3946 1800.9517 9638.1040	LEC DLAT DLON DIST TO ETE ETA EFR
420.0000 2000.0000	GS BURN
17.0000 34.5400	LEG
76.5260	DLAT DLON
59. 9823 2078. 9389	DIST
90.6064	TO
0.0834 18.4720	ETE ETA
28 5. 6301	EFR
9352.4739	EFL

APPENDIX C

A CALCULATOR PROGRAM WHICH COMPUTES THE COMPOSITE SCORE USED IN THE CORPORALS' AND SERGEANTS' PROMOTION SYSTEM

This appendix contains: (1) the format specified by the Marine Corps Promotion Manual for use in recording the scores and the derived ratings applicable to each factor in the composite score, (2) instructions for using a TI-59 to calculate the composite score, (3) a description of how the TI-59's data registers are used, (4) location and purpose of each label used in the program, and (5) the program listing.

Using a TI-59 makes it possible to reduce both the required calculation time and the inherent error rate in non-automated procedures. The program works with or without a printer. The advantages of using a printer are: (1) Since all input data is echo printed, it is easier to locate errors caused by spurious entries. (2) Additional time is saved because it is not necessary to fill in the blanks on the format sheet; merely write the Marine's name on the tape and attach it to the format sheet. The only optimization technique used in the program was to place those subroutines called most frequently at the top of the program listing.

The acronyms used in this appendix are:

CON

conduct drill instructor

DSZ	decrement and skip on zero
EST	essential subjects test
GMP	general military proficiency
MSG	Marine security guard
NC	not considered
PFT	physical fitness t st
PRO	proficiency
TIG	time in grade
TIS	time in service

Line Rating 1 Rifle marksmanship score: 2 minus_ Essential subjects: (number passed = ___) 3 Subtotal GMP score (line 4 divided by ____) GMP score (from line 5) ____ X 100 Average Duty Proficiency X 100 ____ X 100 8 Average Conduct ____ X 5 9 Time in Grade (months) ____ X 2 10 Time in Service (months) ____ X 1 11 DI/Recruiter/MSG Bonus ____ X 10 12 Self-Education Bonus 13 Composite Score (sum of lines 6 through 12)

Instructions for Using the TI-59 Composite Score Calculation Program

Step	Instruction	Input	Press Key(s)	Output
1.	Repartition	2	OP 17	799.19
2.	Read sides 1, 2, 3 & 4 of the mag cards			
3.	Initialize		E"	2
4.	See Note 1			
5.	Enter rifle score	xxx	A"	rifle rating
6.a	Enter Marine's age	хх	В"	min accep- table score
b .	Enter PFT score	xxx	C"	PFT rating
7.	Enter EST's passed	x	D"	EST rating
8.	PRO marks: See Note 2	x.x	A	same as inpuc
9.	CON marks: See Note 3	x.x	В	same as input
10.	Enter TIG	months	С	TIG rating
11.	Enter TIS	months	D	TIS rating
12.a.	Enter DI/Recruiter/ MSG bonus	See Note 4	E	same as input
ь.	Enter Self-Educa- tion bonus	See Note 5	R/S	Composite Score

Note 1.

If NC is applicable for line 1, 2, and/or 3 on the Composite Score Format, skip program instruction steps 5, 6, and/or 7 respectively. The criterion for NC is defined in the Promotion Manual for each case. Should step 5, 6, or 7 be skipped, the zero in the next to the last group of numbers on the printout means NC. The program will compute the correct average.

Note 2.

Enter each PRO mark applicable as directed in the Promotion Manual, and press A following the entry of each mark. The calculator program will compute the average of all marks entered.

Note 3.

Enter each CON mark applicable, and press B following the entry of each mark.

Note 4.

If no bonus is applicable, enter zero (0) and press E. If a bonus is applicable, enter the number of points authorized by the Promotion Manual and press E.

Note 5.

If the Marine is entitled to self-education bonus points, enter the number authorized and press R/S.

Note 6.

It is recommended that the program instruction steps be performed in numerical sequence so that the printout data can be easily related to the lines on the Composite Score Format. Step 3 MUST be performed before computing each Marine's score. Step 12 must be performed last.

Note 7.

A description of the printout for a typical case is provided in the following example. The vertical spacing of numbers in the example corresponds to that on an actual printout.

- 200. rifle marksmanship score
- 4.4 composite score rating for that rifle score
- 18. Marine's age
- 258. Marine's score on the PFT
 - 5. composite score rating for that age and score
 - 9. number of essential subjects passed
 - 5. composite score rating for passing that many EST's
- 4.1
- 4.5 PRO marks
- 4.9
- 4.3
- 4.5 CON marks
- 4.7

17. 85.	months TIG composite score rating for that much TIG
36. 72.	months TIS composite score rating for that much TIS
0.	DI/Recruiter/MSG bonus points
1.	self-education bonus points composite score rating for that much self-education
4.5 5. 5.	composite score rating for the rifle score composite score rating for the Marine's PFT score composite score rating for the EST's passed
0. 10.	average CON mark X 100

Data Register Usage in the Program

Register	Usage
00	used in converting the rifle score to a rating
01	composite score rating for the rifle score
02	composite score rating for the PFT score
03	composite score rating for the EST's passed
04	DSZ register - advances the tape before Step 9
05	summation register for number of GMP factors
06	summation register for PRO marks
07	summation register for CON marks
08	not used
09	composite score rating for TIG
10	composite score rating for TIS
11	minimum acceptable PFT score for Marine's age
12	PFT score less register 11
13	last PRO mark entered
14	last CON mark entered
15	number of PRO marks entered
16	number of CON marks entered
17	DI/Recruiter/MSG bonus points
18	composite score rating for self-education points
19	total composite score

Labels Used in the Program

Numerical Location in the Program Listing	Label	TI-59 code for that Label	Purpose
001	x.5	34	converts PFT score to composite score rating
009	1 /X	35	converts rifle score to composite score rating
021	A	11	used to enter each PRO mark
034	В	12	used to enter each CON mark
050)	54	averages all PRO marks entered
067	LNX	23	averages all CON marks entered
084	(53	prints EST rating
091	ADV	98	advances tape before printing first CON mark
096	Ε"	10	initialization step
105	Α"	16	used to enter rifle score
226	$\mathbf{x}^{\mathbf{X}}$	45	prints rifle rating
232	В"	17	used to enter Marine's age
259	x ²	33	provides exit from routine that determines the minimum acceptable PFT score for the Marine's age
264	C"	18	used to enter the PFT score
566	EE	52	prints the PFT rating
572	D"	19	used to enter EST's passed
659	С	13	used to enter months TIG
670	D	14	used to enter months TIS
681	E	15	enters bonus and computes total composite score

```
000
         76 LBL
                                     048
                                            91 R/S
  001
         34 FX
                                     049
                                            76 LBL
  002
         43 RCL
                                     050
                                            54
  003
         12
             12
                                    051
                                            43 RCL
         22 IN
77 GI
52 EE
  004
            IHV
                                    052
                                            06
                                                 06
  005
              GE:
                                    053
                                            65
 006
007
                                    054
                                            01
                                                 1
         92 RTN
                                    055
                                           00
                                                 Ū
        76 LBL
 008
                                    056
                                           00
                                                 0
 009
        35 1/X
                                    057
                                           95
                                                 =
 010
        05
             5
                                    058
                                           55
 011
        94 +/-
                                    059
                                           43 RCL
 012
013
        44 SUM
                                    060
061
                                           15
                                               15
        00
            00
                                           95
 014
                                  062
-063
-064
        43 RCL
                                           44 SUM
 015
        00
            - 00
                                           19
                                               19
 016
017
018
        22
            INV
                                           99 PRT
        77
            GE
                                   065
                                           92 RTN
        45 YX
                                   066
067
                                           76 LBL
 019
020
        92 RTN
                                           23 LNX
        76 LBL
                                   068
                                           43 RCL
 021
        11
            A
                                   069
070
071
072
073
074
075
076
077
078
                                           07
022
023
024
025
                                                07
        99 PRT
                                          65
                                                Х
        42 STO
                                          01
                                                1
        13
            13
                                          00
                                                0
        44 SUM
                                          00
                                                0
026
027
028
029
        06
            -06
                                          95
55
                                                =
        01
            1
                                                ÷
        44 SUM
                                          43
                                              RCL
        15
            15
                                          16
                                                16
030
       43 RCL
                                          95
030
031
033
034
035
036
                                                =
       13
            13
                                          44 SUM
       91 R/S
                                   080
                                          19
                                               19
       76 LBL
                                   081
082
                                          99 PRT
       12
             ₿
                                          92 RTN
       97 DSZ
                                   083
                                          76 LBL
       04
            04
                                   084
                                          53
                                                (
037
       98 ADV
                                  085
086
                                          43 RCL
038
       99 PRT
                                          03
                                               03
039
       42 STO
                                         99 PRT
                                  087
040
       14
            14
                                  088
089
                                         98 ADV
041
       44 SUM
                                         91
76
                                             R/S
042
       07
            07
                                  090
                                             LBL
043
       01
            1
                                  091
                                         98
                                             ADV
044
                                  092
093
       44
           SUM
                                         98 ADV
045
       16
           16
                                         61
                                             GTO
046
       43
           RCL
                                  094
                                         12
                                               ₿
047
       14
            14
                                  095
                                         76 LBL
```

```
096
         10 E'
                                           144
                                                    93
                                                          .
6
                                           145
146
147
097
         47 CMS
                                                    06
098
         02
                2
                                                    42
                                                         STO
099
100
101
         42
              STO
                                                    01
                                                          01
         04
                04
                                           148
                                                    71
                                                        SBR
         98 ADV
                                           149
                                                   35
                                                         1/2
                                          150
151
152
153
154
 102
         98 ADV
                                                   04
                                                          4
 103
         91 R/S
                                                   93
 104
         76
             LBL
                                                   05
                                                          5
105
106
107
                                                   42
01
         16 A'.
                                                        STO
         98
             ADV
                                                          01
         99
32
                                          155
156
157
              PRT
                                                   71
                                                        SBR
108
              XIT
                                                   35
                                                        1/%
109
         02
               2
3
                                                   04
                                                          4
110
111
112
113
114
115
         03
                                           158
                                                   93
                                          159
         04
               4
                                                   04
                                                          4
                                          160
161
         42
              STO
                                                   42
                                                        STO
         ŨŨ
               00
                                                   01
                                                         01
         05
42
               5
                                          162
                                                   71
                                                        SBR
              STO
                                          163
                                                   35
                                                        1/8
                                          164
165
166
116
         01
               01
                                                   04
                                                         4
117
         01
                                                   93
                                                       2
STO
               1
118
         44
              SUM
                                                  02
                                                  42
01
71
                                         167
168
169
170
171
172
173
174
175
177
178
179
119
         05
               05
120
121
122
123
         71
              SBR
                                                         01
         35
              178
                                                       SBR
                                                  35
04
         04
               4
                                                       1/8
         93
               .
9
                                                         4
124
125
126
         09
                                                  42
                                                       STO
        42
              STU
                                                  01
                                                         01
                                                  71 SBR
35 1/X
        01
               01
127
        71
             SBR
128
129
        35 1/X
                                                  03
                                                         3
        04
               4
                                                  93
                                                        .
8
130
        93
               8
                                                  08
131
                                                      STO
O1
        03
                                                  42
132
133
134
        42
             STO
                                         180
                                                  01
        01
               01
                                         181
                                                  71
                                                       SBR
                                        182
183
184
185
186
187
188
                                                  35
03
        71
             SBR
                                                      1/X
3
135
        35
             178
        04
136
137
               4
                                                  93
                                                      .
5
STD
        93
07
42
                                                  05
138
                                                  42
139
140
             STO
                                                 01
                                                        01
        01
               01
                                                 71
                                                      SBR
141
        71
                                         189
             SBR
                                                 35
                                                     1/8
                                        190
191
142
        35
             17%
                                                 03
                                                        3
143
        04
                                                 93
```

```
288
             12
        12
                                   336
                                           04
                                                4
289
290
291
292
293
        04
              4
                                    337
                                           93
        93
                                   338
                                           05
                                                5
             Ģ
        09
                                   339
                                           42
                                               810
        42
            STO
                                   340
                                           02
                                                02
        02
             -02
                                           71
                                   341
                                               SBR
 294
        71
            SBR
                                   342
                                           34 IX
 295
        34 IX
                                   343
                                          06
                                                6
296
297
        01
             1
                                   344
                                           09
                                               -9
        02
             2
                                   345
                                          42
                                               STO
298
            9
       09
                                   346
                                           12
                                                12
299
       42 STO
                                   347
                                          04
300
       12
            12
                                   348
                                          93
301
       04
             4
                                   349
                                          01
302
       93
                                   350
351
                                           42
                                               STO
303
       08
             8
                                          02
                                                02
304
       42 STD
                                   352
                                          71
                                               SBR
305
       02.
            02
                                   353
                                          34 FX
306
       71
           SBR
                                   354
355
                                          03
                                                3
307
       34 FX
                                          09
                                                9
308
       01
             1
                                   356
                                          42
                                              STO
309
       01
             1
                                   357
                                          12
                                                12
310
       09
             9
                                   358
                                          04
                                                4
311
       42
           STO
                                   359
                                          42
                                              STO
312
                                   360
361
362
       12
             12
                                          02
                                                02
313
       04
             4
                                          71
                                               SBR
314
       93
             ·
7
                                          34 FX
315
316
       07
                                   363
                                          02
                                                2
       42
           STO
                                   364
                                                9
                                          09
317
       02
             02
                                   365
                                          42
                                               STO
318
       71
           SBR
                                   366
                                         12
                                                12
319
       34
           1X
                                   367
                                          03
                                                3
                                   368
369
370
371
320
       01
             1
                                          93
321
322
       00
             0
                                          05
                                                5
       09
             9
                                          42
                                              STO
323
324
325
326
       42
           STO
                                          02
                                               02
       12
                                   372
373
            12
                                          71
                                              SBR
       04
             4
                                          34
                                              £Χ
       93
                                   374
                                          0.1
                                                1
327
328
329
                                   375
376
377
       06
             6
                                          09
                                                9
       42
           STO
                                          42 STO
       02
            02
                                          12
                                                12
330
       71
           SBR
                                   378
379
                                          03
                                                3
331
332
333
       34
           LX
                                          93
       08
             8
                                   380
                                          03
                                                3
       09
             9
                                   381
                                          42
                                              STO
334
       42
           STO
                                   382
383
                                          02
                                                02
335
       12
             12
                                          71
                                              SBR
```

```
384
       34
           1%
                                   432
                                          03
       09
42
                                          42
385
             9
                                   433
                                              STO
386
           STO
                                   434
                                          02
                                                02
             12
387
       12
                                   435
                                          71
                                              SBR
388
       03
             3
                                   436
                                          34
                                              TX
389
390
391
       93
                                   437
                                          08
                                                8
       01
                                   438
                                          94
             1
                                              +/-
       42
                                   439
           STO
                                          42
                                              STO
392
       02
            02
                                   440
                                          12
                                                12
393
       71
           SBR
                                   441
                                          02
                                                2
394
       34
           ΓX
                                   442
                                          93
395
                                                1
       01
             1
                                   443
                                          01
396
       94
           +/-
                                   444
                                          42
                                              STO
397
       42
          STO
                                   445
                                          02
                                               02
398
       12
            12
                                   446
                                          71
                                              SBR
399
       03
             3
                                   447
                                          34
                                              TX
       42
400
           STO
                                   448
                                          09
                                               9
       02
                                              +/-
401
            02
                                   449
                                          94
                                          42
12
402
       71
           SBR
                                   450
                                              STO
403
           TX
       34
                                   451
                                               12
404
       04
             4
                                   452
                                          01
                                                1
405
       94
           +/-
                                   453,
                                          93
                                               .
9
       42
           STO
                                   454
406
                                          09
       12
                                   455
407
                                          42
             12
                                              STO
       02
408
             2
                                   456
                                          02
                                               02
409
       93
                                   457
                                          71
                                              SBR
            5
410
       05
                                   458
                                          34 FX
       42
           STO
411
                                   459
                                          01
                                               1
412
       02
            02
                                   460
                                          00
                                               0
       71
413
           SBR
                                   461
                                          94
                                              +/-
414
           ſΧ
                                  462
       34
                                          42
                                              STO
415
       06
            6
                                   463
                                          12
                                               12
416
       94
           +/-
                                   464
                                          01
                                               1
                                  465
466
467
       42
12
02
417
           STO
                                         93
07
                                               .
7
418
            12
419
                                         42
02
            2
                                              STO
420
       93
                                   468
                                               02
421
422
423
                                  469
       04
                                         71
            4
                                              SBR
       42
           STO
                                  470
                                         34 FX
       02
            02
                                  471
                                         01
                                               1
                                  472
473
424
       71
           SBR
                                         01
                                               1
          7X
7
425
       34
                                         94
                                              +/-
426
       07
                                  474
                                         42
                                             STO
427
       94
                                  475
                                         12
           + / -
                                               12
      42
12
02
428
           STO
                                  476
                                         01
                                               i
429
430
                                  477
            12
                                         93
            2
                                  478
                                         05
                                               5
431
       93
                                  479
                                         42 STD
```

```
480
         02
               02
                                         528
                                                34 FX
  481
         71
              SBR
                                         529
                                                01
                                                      1
 482
         34
             TX
                                         530
                                                06
                                                      6
 483
               12
                                        531
532
533
         01
                                                94
                                                     +/-
 484
         02
                                                42
                                                     STO
 485
         94
             +/-
                                                12
                                                      12
                                        534
535
536
537
 486
         42
             STO
                                                93
 487
         12
               12
                                                05
                                                      5
 488
         01
               1
                                                42
                                                    STO
 489
         93
                                                02
                                                      02
 490
         03
               3
                                        538
                                                71
                                                    SBR
 491
         42
             STO
                                        539
540
                                                34 FX
 492
         02
               02
                                               01
                                                     <u>1</u>
 493
         71
             SBR
                                        541
                                               07
 494
         34 FX
                                        542
                                               94 +/-
 495
         01
               1
                                        543
                                               42 STO
 496
         03
               3
                                       544
                                               12
                                                     12
 497
         94 +/-
                                       545
546
                                               93
                                                     .
3
 498
         42 STO
                                               03
 499
         12
               12
                                       547
                                               42
                                                   STO
 500
         01
                                      548
549
550
551
553
554
               1
                                               02
                                                   02
 501
         93
                                               71 SBR
 502
        01
               1
                                               34 fX
 503
         42
             STO
                                              01
                                                     1
 504
        02
              02
                                              08
                                                     3
 505
        71 SBR
                                              94
                                                   + -
        34 FX
 506
                                              42
                                                  STO
507
508
509
        01
              1
                                       555
                                              12
                                                   12
        04
              4
                                      556
                                              93
        94
                                      557
558
559
            +/-
                                              01
                                                    1
510
        42
             STO
                                              42
                                                  STD
511
512
513
        12
93
              12
                                              02
                                                   -02
                                      560
                                              71
                                                  SBR
        ŋ9
              9
                                      561
562
563
                                              34
                                                  \Gamma X
514
515
516
517
        42 STD
                                              00
                                                    0
        02
              02
                                              42
                                                  STO
        71 SBR
                                     564
565
566
568
570
571
572
573
                                             02 02
76 LBL
52 EE
        34 FX
518
        01
              1
519
        05
             5
                                             43
                                                 ROL
520
        94
            +/-
                                             02
                                                  -02
521
522
523
524
525
526
527
        42
            STO
                                             99
                                                 PRT
        12
              12
                                             91
                                                 R/S
        93
                                             76
                                                 LBL
        07
                                             19 D'
        42
02
            STO
                                             98
                                                ADV
             02
                                     574
                                             99
                                                 PRT
        71
            SBR
                                     575
                                             32 X:T
```

```
576
        05
              5
                                      624
                                              03
                                                   Q3
 577
                                      625
         42
             STD
                                              03
                                                   3
 578
        03
              03
                                      626
                                              22
                                                  INV
                                      627
628
629
 579
        01
              1
                                                   GE
 580
        44
             SUM
                                             53
                                                   t
 581
        05
              05
                                             02
                                                   2
 582
        08
              3
                                      630
                                             93
 583
        22
             INV
                                      631
                                             03
                                                   3
        77
53
 584
              GE
                                      632
                                             42
                                                 STO
 585
              €
                                      633
                                             03
                                                   03
 586
                                                   2
        04
              4
                                      634
                                             02
 587
                                     635
636
        93
                                             22
77
              .
8
                                                 INV
 588
        08
                                                   GE
589
590
        42
            STO
                                     637
                                             53
                                                   Ç
        03
              03
                                     638
                                             01
                                                   1
 591
              7
        07
                                     639
                                             93
 592
        22
            INV
                                     640
                                            06
593
        77
              GE
                                     641
                                            42
                                                 STO
 594
                                     642
643
        53
              Ç
                                            03
                                                  03
595
596
597
598
599
        04
              4
                                            01
                                                  1
                                     644
                                            22
77
        93
                                                 INV
        07
                                     645
                                                  GE
        42
            STO
                                     646
                                            53
                                                  Ç
        03
             03
                                     647
                                            93
600
        06
             6
                                     648
                                            08
                                                  8
       22
77
                                     649
650
601
            INV
                                            42 STO
602
603
604
             GΕ
                                            03
                                                  03
        53
              (
                                    651
                                            00
                                                  0
        04
                                    652
             4
                                            22
                                               INV
                                    653
654
605
        93
                                            77
                                                  GE
606
       04
             4
                                            53
                                                  Ç
607
       42
           STO
                                    655
                                            00
                                                 0
                                    656
657
658
608
       03
             03
                                            42
                                                STO
609
       05
             5
                                            03
                                                0.3
610
       22
77
            INV
                                            76
                                                LBL
611
             GE
                                    659
                                            13
                                                 С
612
       53
                                    660
             Ç
                                           98
                                                ADV
613
       03
             3
                                    661
                                           99
                                                PRT
614
       93
07
                                    662
663
             .
7
                                           65
                                                 ×
615
                                           05
                                                 5
616
617
618
                                    664
       42
           STO
                                           95
                                                 =
       03
             03
                                    665
                                           42
                                                STO
       04
             4
                                    666
                                           09
                                                 09
       22
77
619
                                   667
           INV
                                           99
                                               PRT
620
             GE
                                    668
                                           91
                                               R/S
621
622
       53
             669
                                           76
                                               LBL
       03
             3
                                   670
                                           14
                                                 D
623
       42
                                   671
           STO
                                           98 ADV
```

SUM

APPENDIX D

A CALCULATOR PROGRAM WHICH COMPUTES THE PHYSICAL FITNESS TEST SCORE

Listed below are the instructions for operating the TI-59 program which takes raw scores from the USMC male Physical Fitness Test (PFT) events and outputs the standard score for each event and a total overall score for the PFT.

Step	Instruction	Input	Press Key	Output
1.	Read magnetic card sides 1 and 4			See note 1
2.	Enter number of pulls ups	xx < 21	A	See note 2
3.	Enter number of sit ups	xx < 81	В	See note 3
4.	Enter run time in min. & sec.	xx.xx > 12	С	See note 4
5.	Compute total		D	See note 5

Note 1.

This program can be run with or without a printer for the TI-59. If a printer is used, labels as described in the following notes will be printed along with the scores. Note 2.

If the Marine achieves more than twenty pull ups, enter the number 20. This is because the program generates an A is pressed. For purposes of illustration, it could be assumed that the Marine whose score is being calculated had performed 78 sit ups and the calculator operator had correctly entered 78 but had erroneously pressed A instead of B. In that case the printer tape will look like this:

78 PULLUP ENTRY INVALID

In addition, the display will flash 9.9999999 99, which represents 9.9999999 times 10 to the 99th power, the largest number the TI-59 can generate. If a printer is not used, 9.9999999 99 will be flashed to indicate an invalid entry has occurred. In either case, simply enter the correct number and press the correct action key.

If, for example, 15 is entered, the output on the printer tape will look like this:

15 75 PULL

Regardless of whether the printer is or is not used, the TI-59 will stop with 75 in the display after 15 is entered and A is pressed.

Note 3.

If the Marine achieves more than eighty sit ups, enter the number 80. Otherwise, an error message is generated. If a number greater than 80, such as 81, is entered and B pressed, the tape will look like this:

81 SIT UP ENTRY INVALID

The TI-59 will flash 9.9999999 99 to call attention to the invalid entry regardless of whether or not a printer is being used.

If, for example, 78 is entered and B pressed, the output on the printer tape will look like this:

78 96 SIT

With or without a printer, the TI-59 will stop with 96 in the display.

Note 4.

For the three-mile run, the number to be entered into the calculator is the minutes followed by a decimal followed by the seconds. For twenty-two minutes and fifty seconds the entry will be 22.50. Since the PFT order directs that the timer only report the time in ten second intervals, 22.5 could be entered instead of 22.50. Do not enter a number such as 22.55. The printer tape for such a time will look like this:

22.5 71 RUN

The calculator displays 71 after the computation to indicate the standard score for that event.

If the calculator operator fails to press one of the number keys hard enough and doesn't notice that, for example, 2.5 instead of 22.5 is in the display prior to C being

pressed, the program will generate the following message if a printer is attached.

2.5 RUN ENTRY INVALID

As in the previous cases, 9.9999999 99 will be flashed in the display to draw attention to the error condition.

Note 5.

After pressing D to sum the three standard scores, the TI-59 display will show the total. For the three valid entries discussed in the previous notes, the total would be 242. The printer tape for the whole sequence will look like this:

15 75 PULL 78 96 SIT 22.5 71 RUN 242 TOTL

Note 6.

The steps may be performed in any order except that, of course, step 5 must be last. After step 5, the printer advances one space, and entries for the next Marine can be made.

Contents of the Storage Registers in the TI-59 PFT Score Calculation Program

Register Number	Contents
0	not used
1	pull up entry

Contents of the Storage Registers in the TI-59 PFT Score Calculation Program - Concluded

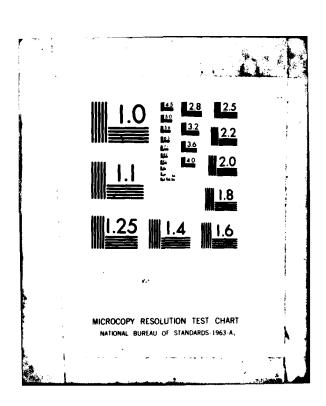
Register Number	Contents
2 3 4 5 6 7 8 9	sit up entry run entry pull up standard score sit up standard score run standard score total score not used
Ğ	not used
10	not used
11	34.3
12	100
13	not used
14	34.1
15	not used
16	code to generate PULLU
17	code to generate SIT U
18	code to generate P ENT
19	code to generate RU
20	code to generate N ENT
21	code to generate RY IN
22	code to generate VALID
23	code to generate PULL
24	code to generate SIT
25	code to generate RUN
26	code to generate TOTL

The program listing for the TI-59 PFT Score Calculation Program is contained in the remaining pages of this appen-

dix.

000123000000000000000000000000000000000	THE STATE OF THE S		990123456789012345678901234567890123 9000000000000000000000000000000000000	76 0 = 0 = 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
042 043	32 X:T 43 RCL	•	091 092	06 6 95 ≈

NAVAL POSTGRADUATE SCHOOL MONTEREY CA F/6 9/2 PROGRAMMABLE MAND-HELD CALCULATORS IN THE OPERATING FORCES OF T--ETC(U) MAR 81 J L REEVE - AD-A110 793 UNCLASSIFIED NL END 2 / 2 Fore 3 HZ OTIC



06

06

LIST OF REFERENCES

- 1. Kruse, H. R., and Burkett, H. A., <u>Investigation of Card Programmable and Chip Programmable Pocket Calculators and Calculator Systems for Use at Naval Postgraduate School and in the Naval Establishment</u>, M.S. Thesis, Naval Postgraduate School, Monterey, CA, March 1977.
- 2. Olympic Sales Co., "Save On Calculators," The Wall Street Journal (Western Edition), p. 2, 26 January 1981.
- 3. Siegel, W. M., Computerization of Tactical Aircraft Performance Data for Fleet Application, M.S. Thesis, Naval Postgraduate School, Monterey, CA, June 1978.
- 4. Koger, G. L., The Development and Implementation of Algorithms for an A-7E Performance Calculator, M.S. Thesis, Naval Postgraduate School, Monterey, CA, September 1978.
- 5. Restivo, J. D., <u>Computerization of Aircraft Naval Air Training and Operating Procedures Standardization (NATOPS) Flight Performance Charts</u>, M.S. Thesis, Naval Postgraduate School, Monterey, CA, June 1978.
- 6. Naval Air Systems Command, Requisition Number N0019-77-RQ-76B79, 23 August 1977.
- 7. McDonald Douglas Corporation, AV-© /-8A V/STOL-REST Flight Calculator, p. 2, 1978.
- 8. U. S. Army Field Artillery School, <u>Hand Held Calculator</u> Cannon Program Packet Guidance Package, p. 1, May 1978.
- 9. U. S. Army Training and Doctrine Activity Combined Arms Test Activity Report 00129, <u>Hand-Held Programable Cal-</u> culator Evaluation, September 1979.
- 10. Stratman, Henry W., and others, "The Hand-held Calculator: Meeting Today's Needs Today!", Field Artillery Journal, pp. 8-13, January-February 1980.
- 11. Naval Air Systems Command Letter AIR-5286/MKM to Sikorsky Aircraft Division, United Technologies Corporation, Subject: Contract N0019-78-C-0146, Model CH-53E Heli-

- copter; Engineering Change Proposal (ECP) to Replace the MIL-C-6092A Balance Computer With an Electronic Calculator for Weight, Balance, and Performance Calculations, p. 1, 1 May 1980.
- 12. Beech Aircraft Corporation, Part Number: 98-38754, Operator's Manual for the Beechcraft Flight Planning Computer, pp. 6-8, September 1980.
- 13. Silitch, M. F., "New Products: Computing Fuel Savings," AOPA Pilot, p. 30, September 1980.
- 14. U. S. Army Training and Doctrine Activity Combined Arms
 Test Activity Report CEP 002, Hand-Held Programmable
 Calculator Mortar Data Module Firing Program Evaluation, May 1980.
- 15. McDonald Douglas Corporation Letter to Naval Air Systems Command, Attention: AIR-5103J, Subject: Harrier Electronic VSTOL/REST Performance Calculator, 2 June 1977.

BIBLIOGRAPHY

"Custom HP-41C's Take Off," The Hewlett-Packard Personal Calculator DIGEST, v. 7, pp. 2-5, 1980.

1st Marine Aircraft Wing NATOPS Supervisor Letter to Major J. L. Reeve, Subject: <u>Hand-Held Calculators</u>, 22 December 1980.

4th Marine Aircraft Wing NATOPS Officer Letter 3:MAS:reb over 3510 to Major J. L. Reeve, Subject: Proposed Use of Hand-Held Calculators by 4th MAW Aircrews, 29 September 1980.

Marine Corps Order P1400.29B, Marine Corps Promotion Manual, 2 March 1977.

Marine Corps Order 6100.3H, Physical Fitness, 23 October 1980.

NAVAIR 01-85ADA-1, NATOPS Flight Manual, Navy Model A-6A,B, C/KA-6D/A-6E Aircraft, 1 August 1974.

Personal Programming, Texas Instruments Incorporated, 1977.

2nd Marine Aircraft Wing NATOPS Officer Letter to Major J. L. Reeve, Subject: <u>Hand-Held Computer Survey</u>, 27 October 1980.

3rd Marine Aircraft Wing Letter 25:FEL:dmw over 3510 to Major J. L. Reeve, Subject: Computerization of NATOPS Performance Data Charts, 10 September 1980.

TI Programmable 58/59 Aviation, Texas Instruments Incorporated, 1977.

Weir, M. D., An Introduction to the TI-59 Programmable Calculator, Naval Postgraduate School, 1979.

Weir, M. D., <u>Calculator Clout</u>: <u>Methods of Programmable Calculators</u>, <u>Prentice-Hall Inc.</u>, 1981.

INITIAL DISTRIBUTION LIST

		No.	Copies
1.	Defense Technical Information Center Cameron Station Alexandria, Virginia 22314		2
2.	Library, Code 0142 Naval Postgraduate School Monterey, California 93940		2
3.	Department Chairman, Code 54Js Department of Administrative Sciences Naval Postgraduate School Monterey, California 93940		1
4.	Major James L. Reeve P. O. Box 119 Clearfield, Iowa 50840		2
5.	LtCol W. H. Skierkowski, Code 54Zs Naval Postgraduate School Monterey, California 93940		2
6.	Associate Professor M. D. Weir, Code 53Wc Naval Postgraduate School Monterey, California 93940		1
7.	W. M. Woods, Code 500 Dean of Educational Development and Director of Continuing Education Naval Postgraduate School Monterey, California 93940		1
8.	David Horwitz, Department 84 Beech Aircraft Corporation Wichita, Kansas 67201		1
9.	Commandant of the Marine Corps (Code MMPR-2 Headquarters, U. S. Marine Corps Washington, D. C. 20380)	1
10.	Commander, Naval Air Systems Command PMA-234 Washington, D. C. 20361		1

11.	PMA-267	
	Washington, D. C. 20361	
12.	Commanding General Fleet Marine Force, Atlantic Norfolk, Virginia 23511	
13.	Commanding General Fleet Marine Force, Pacific Camp H. M. Smith, Hawaii 96861	1
14.	Colonel J. S. Grinalds MOQ 2513 Camp Lejeune, North Carolina 28542	1
15.	Major O. L. North 622 Kennon Street Middleton, Rhode Island 02840	1
16.	Captain J. E. Bull Marine All Weather Attack Training Squadron 202 Cherry Point, North Carolina 28533	1
17.	First Lieutenant E. A. Bream Headquarters Battery 1st Battalion, 10th Marines Camp Lejeune, North Carolina 28542	1
18.	Commanding General 1st Marine Division Camp Pendleton, California 92055	1
19.	Commanding General 2nd Marine Division Camp Lejeune, North Carolina 28542	1
20.	Commanding General 3rd Marine Division FPO San Francisco, California 96602	1
21.	Commanding General 1st Marine Aircraft Wing FPO San Francisco, California 96602	1
22.	Commanding General 2nd Marine Aircraft Wing Cherry Point, North Caroline 28522	1

23.	Commanding General 3rd Marine Aircraft Wing Marine Corps Air Station El Toro Santa Ana, California 92709	1
24.	Commanding General 1st Force Service Support Group Camp Pendleton, California 92055	1
25.	Commanding General 2nd Force Service Support Group Camp Lejeune, North Carolina 28542	1
26.	Commanding General 3rd Force Service Support Group FPO San Francisco, California 96602	1